

FLORIDA HEARTLAND AGRICULTURE

A network and lineage map of the agriculture economy of Florida's Heartland: the families, companies, towns and institutions that assembled it over 140 years, the land they hold, and the three forces reworking it now: greening, outside capital and a vegetable economy no map has shown

Companion to the interactive map and the node and edge dataset

243 operations, people, towns, institutions and events · 329 connections · 11 layers of the place · 4 districts and 3 clusters

Version 1.0.2. Data current through 12 September 2026. Activity after that date is described as announced or scheduled, never as completed.

Work in progress. This map is not exhaustive. It presents the result of documented research at this release and changes as sources are added, corrected, or superseded. Every node is based on at least one public source and carries its sources and confidence class.

Public disclosure policy: This map uses public business records, public corporate filings, property records, public calendars, public civic documents, public press coverage and public listings. It maps commercial infrastructure and documented civic activity, not endorsements, partnerships or private cultural behaviour. Inclusion does not require participation, consent or approval. The map corrects factual errors promptly and considers removal requests case by case where a listing is outdated, an entity has closed, publication presents a material safety concern, or the entity is not conducting public facing commercial activity. Public commercial infrastructure is mappable; private cultural behaviour is protected.

ONE ECONOMY, ASSEMBLED

Every node on the map is an operation or a company, a person, a town, an institution or an event. Operations carry the layer colour; gold rings mark the top ten landowners on the resolved owner table of the BusinessFlare® GIS Heartland Agricultural Land Module [MOD]. Persons are dashed circles and appear only as documented founders, principals, moving executives or public officials. Towns are square place nodes with edges of their own, because the map's thesis is that the towns hold the economy together rather than sit beside it. The map treats the Heartland as one agricultural economy: the region that gets a steer from the 90 Mile Prairie to an auction ring, a box of oranges to a juice plant, and a stalk of cane to a refinery, across county lines and out of them.

Connections come in three weights. Solid lines are land, capital and people moving between operations, towns and institutions: a family or company founding an operation, a town, a cooperative or an institution; a person as principal or an operation as member; land moving by documented sale or lease; a subsidiary, a second operation or a company town; an earlier operation on the same land or under the same family; a related venture; a processor or mill built by or for named growers. Dashed lines are influence, used only where an operation or institution has itself said it followed another; there are none on this release. Dotted lines are programs, permits and leases with agencies, fairs and industry events with documented participants, documented joint ventures and supply agreements, and time bounded institutional roles, including the documented role of a freeze, a hurricane or a rule in an operation's history.

Land conversions. A conversion is an edge with the acreage and the year in the note: Talisman's 50,960 acres to the state in 1999, U.S. Sugar's 26,800 acres to the district in 2010, the Blue Head closing of 2019 [SB10][BNO10][SPPBH]. An announced conversion, above all the eighteen FPL solar centers of the 2026 Ten Year Site Plan, is coded as announced, never as completed, until the parcel roll or a completion record shows it [TYSP][MOD].

Inclusion rules. A node is on the map when it has at least one documented link of an edge type to another node; nothing is included to make a case, and a famous ranch with no documented link stays off until one is found. Four resolved owners from the module's table, Llano Ranches, 4C's Land & Cattle, Udder Cattle Company and Bexley Sumter, carry no drawn relationship yet: their documented placement is the module's owner table itself, they are disclosed in Method and Open items, and the module's water use permit join becomes their first edges in the map's next release [MOD].

The eleven layers of the place

CITRUS

Alico and the Griffin line, Latt Maxcy, Joshua Citrus since 1887, Consolidated Citrus, Southern Gardens, the cooperatives, and the wind down that ended a listed company's citrus century.

CATTLE AND RANCHING

Lykes Bros at 337,036 acres, the Parker land under Bright Hour, the Carlton line, Blue Head on the 90 Mile Prairie, the Seminole Brighton program, Williamson, Adams and the Okeechobee auction.

SPECIALTY CROPS

The caladium capital at Lake Placid, the Okeechobee dairies, the sod farms.

ENERGY AND LAND CONVERSION

Fifteen operating FPL solar centers and eighteen announced ones, the first master planned communities, the mitigation banks and the easement counterflow.

RESEARCH, EXTENSION AND INDUSTRY INSTITUTIONS

The stations at Belle Glade, Canal Point, Ona and Lake Alfred; the districts that move the water; the associations; the drainage works that made the region possible.

Timeline placement. An operation or institution enters at its founding year, from Sunbiz, a company history, a county record or press; a person at their first documented activity; an event at its date. A node with no recorded founding year enters at the first year the map documents it, never earlier, and its panel says so under Placed at. A node with no dated link enters at the cutoff year. Influence never dates a node.

People on the map. Persons appear as founders and principals of mapped operations documented in company records or press, executives who moved between mapped operations, and public officials in institutional roles. No owner of a small operation is named from the roll or Sunbiz alone, and family relationships are mapped only where a company history or press record states them.

Hub regions. Every node folds into one of the four agricultural districts the module defines, or into the clusters. The Ridge: Highlands County with Sebring, Avon Park and Lake Placid, plus Frostproof and Fort Meade as the optional Polk extension, reported separately. The Peace River valley: Hardee and DeSoto counties with Wauchula, Bowling Green, Zolfo Springs and Arcadia. Okeechobee: the town and the north shore. The Glades: Glades and Hendry counties with Clewiston, Moore Haven and LaBelle, and the Palm Beach County Glades communities of Belle Glade, Pahokee, South Bay and Canal Point. Belle Glade, Pahokee and South Bay are Heartland although they sit in Palm Beach County; coastal Palm Beach County sits in the outside cluster. Outside the Heartland holds Florida entities elsewhere and folds further into Outside Florida where that applies. Nodes with no recorded place go to a place not recorded cluster. A town carries edges, and every count by place uses the district.

The outside share. Beside degree and betweenness, every node carries the share of its connections that leave the region: edges to nodes in the outside hubs divided by all its edges, computed in the build on the dataset, reported in the panel, the workbook and the network metrics section, by lane and by district as well, and never adjusted.

The module. The BusinessFlare® GIS Heartland Agricultural Land Module, version 1.0 of 12 September 2026, is the source of record for the 2025 agricultural base, the acres by class by county and district, the reconciliation to county land areas, the ownership split at the Census farm size boundaries, the region's natural break, the independent check columns, the announced conversions table and the DeSoto rotational crop limitation. This map states those figures as authoritative with the module as the source and never recomputes them [MOD][MODX][MODM].

SUGAR

U.S. Sugar from the Southern Sugar wreck, the Fanjul group from a 4,000 acre start, the growers cooperative, Talisman's reversal, and the Wedgworths of Belle Glade.

VEGETABLES, MELONS AND ROW CROPS

The muck growers of the EAA, sweet corn, lettuce and radishes; the Peace River watermelon economy on leased range; Duda from one celery crop.

PHOSPHATE AND MINING

Mosaic and its land companies, the mine that crossed into Hardee, the permitted Ona project and the stalled DeSoto proposal.

PROCESSING, PACKING, COOPERATIVES AND MARKETS

The mills, the juice plants, the packinghouses, the railroads that carry the cane, the cooperatives that market it, and the auction barn.

TOWNS AND CITIES

Eighteen places from Fort Meade to Canal Point, each created by a railroad, a canal or a company, each folded into its district.

OUTSIDE THE HEARTLAND

King Ranch, Tropicana, Cutrale, Coca-Cola, the refiners, the lenders and the agencies elsewhere that the region's structure routes through.

HOW IT ASSEMBLED ITSELF

The Heartland is not a county list; it is the interior agricultural economy that drained land, railroads and a handful of families assembled between 1880 and 1960, and that outside capital is now taking apart and reassembling. The map's timeline begins with cattle drives paid in Spanish gold at Punta Rassa and ends with solar centers named for ladybugs and grapefruit that exist so far only in a utility filing [FLMR][TYSF].

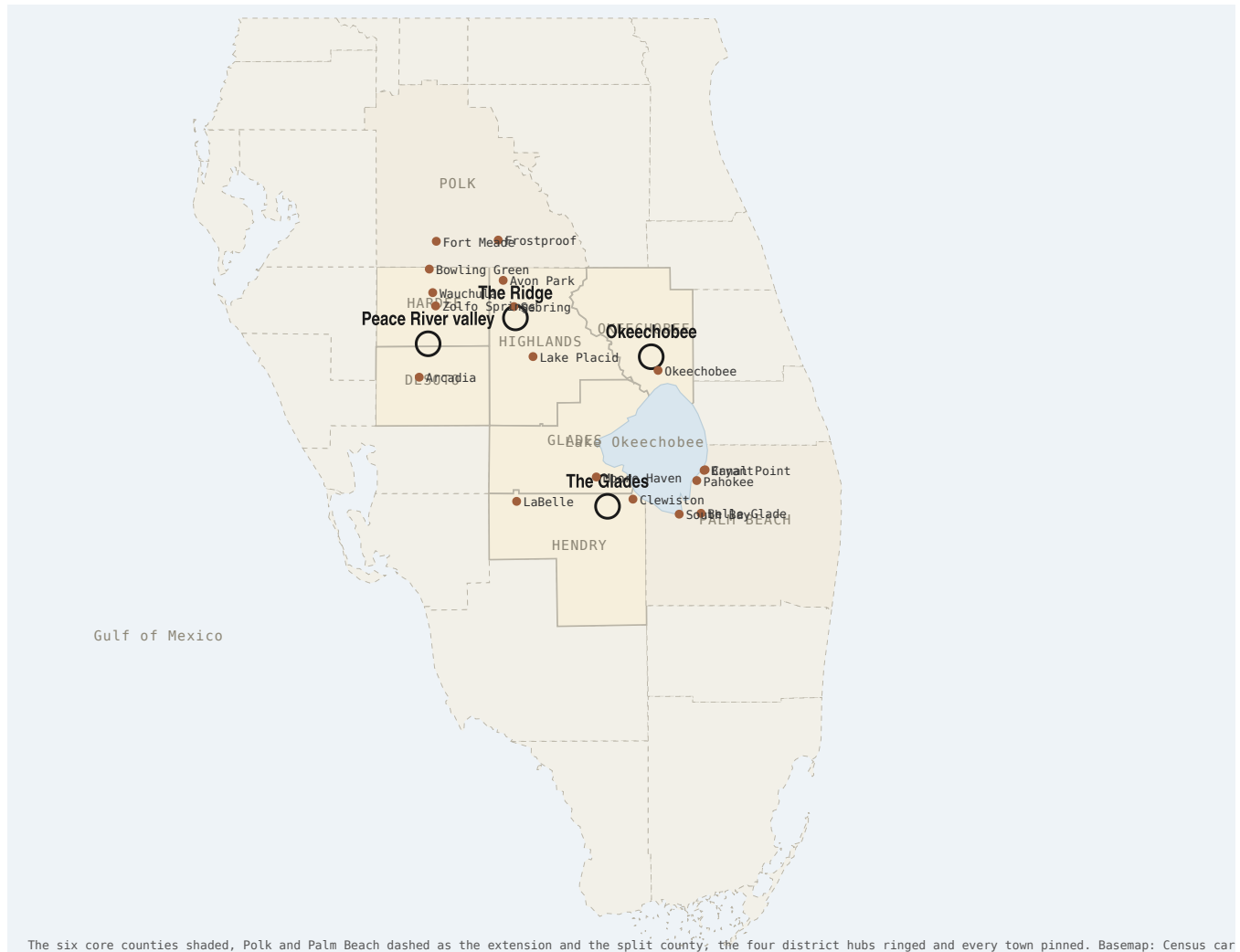


Figure 1. The region at county scale: the six core counties, the Polk extension and the Palm Beach Glades communities, the four district hubs and every town on the map. Sources [MOD] and the Census cartographic files.

Rails, canals and the first assembly, 1880 to 1929

Hamilton Disston's 1881 purchase of four million acres at 25 cents an acre, reported at the time as the largest land purchase ever made by a single person, connects Lake Okeechobee to the Caloosahatchee and opens the interior [WDIS]. The Florida Southern Railway's first train to Punta Gorda in July 1886 creates or transforms Fort Meade, Bowling Green, Wauchula, Zolfo Springs and Arcadia within a single year; the Atlantic Coast Line's Haines City Branch of 1912 does the same for Avon Park, Sebring and Frostproof; the Florida East Coast's Kissimmee Valley Line creates Okeechobee in 1915 and reaches the muck at Belle Glade by 1923 [WFSR][WHCB][WKVL]. The Everglades Drainage District digs five canals to the Atlantic from 1907, and by 1922 Canal Point holds 800 of the 900 sugarcane acres in the Glades [PBCH3][PBCH1]. The hurricanes of 1926 and 1928 kill more than 3,000 people at Moore Haven and around Belle Glade, and the Herbert Hoover Dike, built 1932 to 1938, becomes the wall the whole southern economy leans on [WHHD][BGH]. The map holds 9 operating region companies in 1930.

The corporate era, 1931 to 1989

Charles Stewart Mott buys the Southern Sugar wreck in 1931 and U.S. Sugar's first harvest cuts 292,228 tons of cane the next year [USSH][JMFS]. The Everglades Agricultural Area is drawn under the 1948 flood control project; the 1949 fence law closes the open range; the Range Cattle station at Ona (1941) and the stations at Belle Glade (1921) and Canal Point (1920) put science under the pastures and the muck [WEAA][IFASCR][RCREC][EREC][ARSCP]. When Cuba closes in 1960, the Fanjul family lands at Pahokee with 4,000 acres and dismantled Louisiana mills, George Wedgworth charts the growers cooperative because the

existing mills will not take more cane, and the freezes of 1962 through 1989 push commercial citrus south of Interstate 4 into Highlands, Hardee and DeSoto [ENCFC][FPGW][FDPI]. Ben Hill Griffin Jr takes control of Alico in 1972; the dairies concentrate at Okeechobee until the 1987 Dairy Rule buys eighteen of them out [WBHG][WUFT26]. The map holds 29 operating region companies in 1970.

The unwinding and the rework, 1990 to 2026

Talisman's 50,960 acres go to the state in 1999 and U.S. Sugar's 26,800 in 2010; the EAA reservoir now rises on that land [SB10][BNO10][SFWMDE]. Citrus greening arrives in 2005 and production falls more than 90 percent; the module's check columns show parcel groves exceeding surveyed commercial citrus in every county, 47,926 acres apart in Highlands alone, the grove to pasture conversion in a single table [INVSP][MOD][NASS24]. Alico winds down its citrus division after the 2024 to 2025 harvest [ALPR25]. FPL's first solar plant rises on 361 DeSoto acres in 2009 with a president in attendance; by January 2025 fifteen centers run in three counties, and the 2026 plan announces eighteen more [FPLD][OBAMA][TYSP]. Against the conversion runs a counterflow of easements under the 2021 corridor act, on Lykes land, on Blue Head, on a dead grove at Lake Placid [FLGOV21][SEAGL][DEPBH][HNSLP]. The map holds 93 operating region companies at the cutoff.

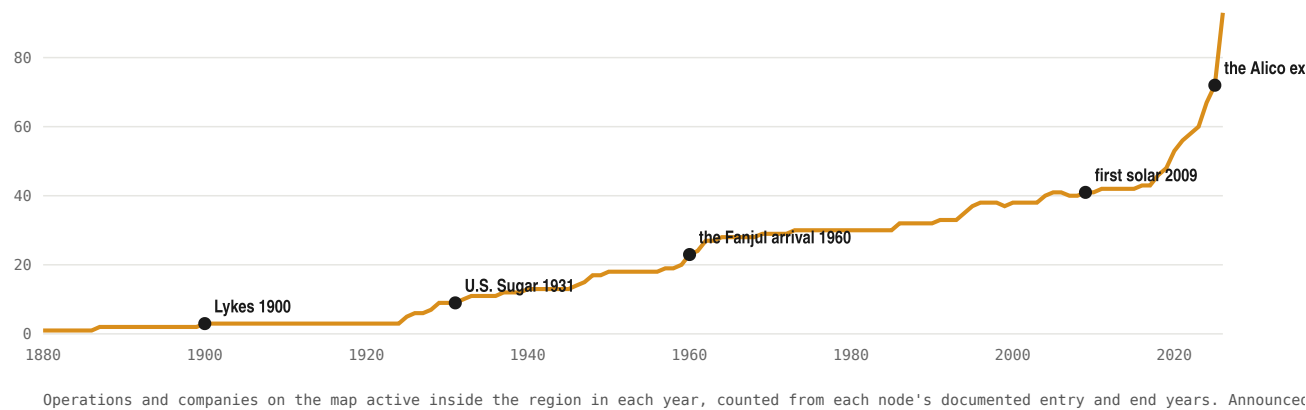


Figure 2. Accretion. Operations and companies on the map active inside the region by year. The curve is the economy assembling; the labelled points are its turning marks. Sources: the node dataset and its register ids.

THE LAND AND ITS OWNERS

Every figure in this section is from the BusinessFlare® GIS Heartland Agricultural Land Module, version 1.0, 12 September 2026, computed on the Florida Department of Revenue 2025 final roll for the six core counties with subsurface rights parcels excluded; the map states the module's figures as authoritative and never recomputes them [MOD][MODX]. The 2025 agricultural base is 2,324,300 acres. The land itself is live at parcel scale on the BusinessFlare® GIS Florida Heartland map at gis.businessflare.net/heartland, with the module layer, parcels by land use and ownership, and the power and water use permit overlays [GISH].

Acres by class

CLASS	ACRES	SHARE OF THE BASE (%)
Grazing and pasture	1,631,813	70.2
Cropland	295,032	12.7
Groves	279,700	12.0
Timber	63,402	2.7
Other agricultural	54,352	2.3

Counties and districts

COUNTY	DISTRICT	AGRICULTURAL ACRES	GROVES	CROPLAND	GRAZING AND PASTURE
Highlands	The Ridge	453,416	88,663	16,627	327,287
Hardee	Peace River valley	324,182	50,238	17,439	251,757
DeSoto	Peace River valley	340,469	74,689	8,875	252,268
Glades	The Glades	400,784	4,734	44,584	291,964
Hendry	The Glades	452,415	48,469	201,569	197,714
Okeechobee	Okeechobee	353,034	12,906	5,939	310,824
DISTRICT		AGRICULTURAL ACRES			
The Ridge (Highlands)		453,416			
Peace River valley (Hardee and DeSoto)		664,651			
Okeechobee		353,034			
The Glades (Glades and Hendry)		853,200			

The district definitions are the module's; the map's hub regions fold the towns into the same districts, with the Palm Beach Glades communities inside the Glades and the Polk extension reported separately [MOD][MODM].

The ownership split

The module resolves the raw owner names of the roll to parent owners and reports the split at thresholds beside the Census farm size boundaries [MOD]. Timber is the most concentrated class at 90.9 percent held by large owners, cropland next at 82.3 percent [MOD].

TIER	OWNERS AT OR ABOVE	ACRES	SHARE OF THE BASE (%)	EVERYONE ELSE ACRES	EVERYONE ELSE SHARE (%)
1,000 acres and above	366	1,746,873	75.2	577,427	24.8
2,000 acres and above	178	1,486,150	63.9	838,150	36.1
5,000 acres and above	65	1,138,090	49.0	1,186,210	51.0

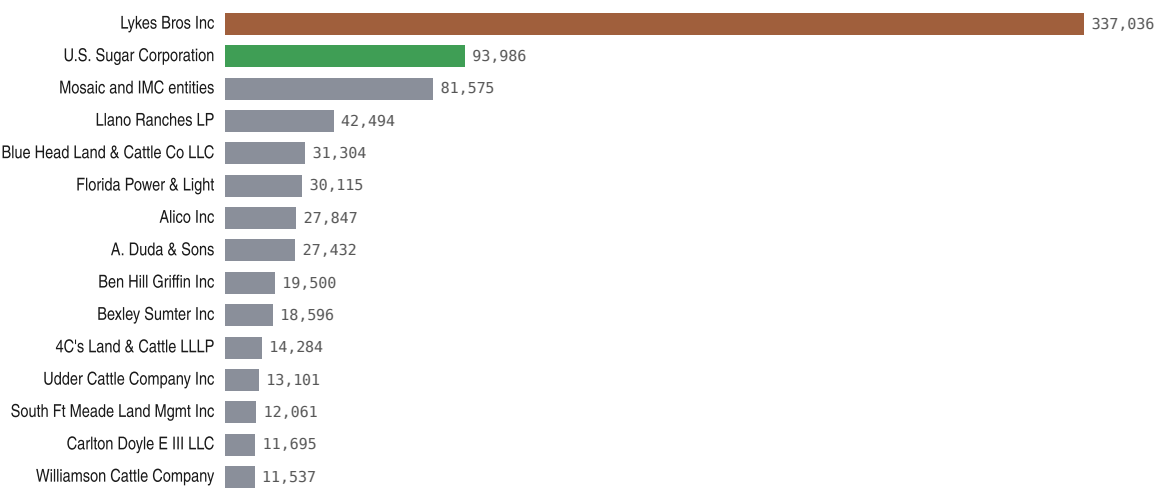
Everyone else: the small producers

The module's split sheet is titled large versus everyone else, and the second side is stated, not implied: 577,427 acres, 24.8 percent of the base, sit with owners holding fewer than 1,000 agricultural acres [MOD]. The Peace River valley is the least concentrated district, with 33.5 percent of its agricultural land held by everyone else, and the Glades the most concentrated at 16.6 percent; by class, everyone else holds 26.5 percent of the groves, 26.3 percent of the grazing land and 17.7 percent of the cropland [MOD].

DISTRICT	LARGE OWNER ACRES	LARGE SHARE (%)	EVERYONE ELSE ACRES	EVERYONE ELSE SHARE (%)
The Ridge	330,573	72.9	122,843	27.1
Peace River valley	442,110	66.5	222,541	33.5
Okeechobee	262,666	74.4	90,368	25.6
The Glades	711,525	83.4	141,675	16.6

On this map the small producers appear by name where a public record carries them, and through the institutions they own together. The grower owned tier is its own layer of the economy: the Sugar Cane Growers Cooperative of Florida, more than 40 grower owners on about 70,000 acres [WSCGC]; Citrus World and the Florida's Natural brand, the growers' own juice company [FNH]; the Lake Placid Citrus Cooperative and Citrus Marketing Services of Sebring among its members [FNG]; Pioneer Growers and the Florida Celery Exchange in the Glades [PIONEER][WGEO]; Southeast Milk, the dairy marketing cooperative [DHM]; and the Okeechobee Livestock Market, the state's largest cattle auction as reported, where cow calf operations of every size sell into the same ring [OLM]. The named family operations run through every lane: Joshua Citrus, the oldest family grove in DeSoto County per the family record [JCA]; Peace River Packing, a five generation packinghouse [CFAN2]; Bates Sons & Daughters, the caladium growers of Lake Placid [CALH]; Adams Ranch and Williamson Cattle Company on the ranges [WADAMS][WCC]; Larson Dairy and Milking R Dairy in the Okeechobee cluster [FDF][MRD]; Roth Farms, Hundley Farms and the Wedgworth farm on the muck [ROTH][AGHOFH][WEDGH]. The most invisible of them are the rotational vegetable growers of the DeSoto case, whose 1,424 acres of watermelons and 3,762 acres of vegetables surface only in the five year Census [AGC22][DWA]. The tier tables above set the frame the small producers work inside: the module resolves 366 owners at 1,000 acres and above, and every other owner in a six county region farms, grazes or grows on the quarter of the base that remains [MOD]. The Small producers quick view on the interactive map gathers them in one frame.

The top fifteen resolved parent owners



The module's top fifteen resolved parent owners by agricultural acres on the 2025 roll, six core counties. The gap below Lykes Bros is the r
Figure 3. The module's resolved owner table, 2025 roll [MOD].

RANK	RESOLVED PARENT OWNER	ACRES, 2025 ROLL
1	Lykes Bros Inc	337,036
2	U.S. Sugar Corporation	93,986
3	Mosaic and IMC entities	81,575
4	Llano Ranches LP	42,494
5	Blue Head Land & Cattle Co LLC	31,304
6	Florida Power & Light	30,115
7	Alico Inc	27,847
8	A. Duda & Sons	27,432
9	Ben Hill Griffin Inc	19,500
10	Bexley Sumter Inc	18,596
11	4C's Land & Cattle LLLP	14,284
12	Udder Cattle Company Inc	13,101
13	South Ft Meade Land Mgmt Inc	12,061
14	Carlton Doyle E III LLC	11,695
15	Williamson Cattle Company	11,537

A tier of one. The module defines the large tier on the data, not by judgment: the region's largest proportional gap on a logarithmic scale falls immediately below Lykes Bros at about 337,000 acres, which stands alone above every other owner [MOD][MODM].

The independent checks

The module carries two check columns beside its parcel figures: parcel groves against the USDA NASS Commercial Citrus Inventory, and agricultural land against the Census of Agriculture land in farms series. The DOR code follows the property appraiser's classification, which lags actual use, so the gap between parcel groves and surveyed commercial citrus is the grove to pasture conversion still carried as groves on the roll [MOD][NASS24][AGC22].

COUNTY	PARCEL GROVES 2025	USDA COMMERCIAL CITRUS 2024	DIFFERENCE	PARCEL AGRICULTURAL 2025	CENSUS LAND IN FARMS 2022
Highlands	88,663	40,737	47,926	453,416	389,622
Hardee	50,238	36,017	14,221	324,182	290,694
DeSoto	74,689	51,800	22,889	340,469	293,944
Glades	4,734	1,498	3,236	400,784	376,161
Hendry	48,469	27,813	20,656	452,415	586,858
Okeechobee	12,906	1,865	11,041	353,034	325,257

The announced conversions

The module's announced conversions table carries the eighteen FPL solar energy centers of the April 2026 Ten Year Site Plan, about 10,800 estimated acres, none on the 2025 roll; every one is coded announced on this map [MOD][TYSP].

ANNOUNCED CENTER	COUNTY	PLANNED SERVICE
Blanketflower	DeSoto	1st quarter 2029
Dove	DeSoto	1st quarter 2029
Ladybug	DeSoto	1st quarter 2029
Leafcutter	DeSoto	1st quarter 2029
Limpkin	DeSoto per the module; Collier in the plan's operative tables	1st quarter 2029
Joshua Creek	DeSoto	3rd quarter 2027
Sand Gully	DeSoto	1st quarter 2028
Shell Creek	DeSoto and Charlotte	3rd quarter 2028
Grapefruit	Hendry	3rd quarter 2028
LaBelle	Hendry	3rd quarter 2028
Mango	Hendry	3rd quarter 2028
Redroot	Hendry	3rd quarter 2028
Waxweed	Hendry	3rd quarter 2028
Cocoplum	Hendry	3rd quarter 2027
Hendry	Hendry	1st quarter 2027
Tangelo	Okeechobee	1st quarter 2027
Catfish	Okeechobee	3rd quarter 2027
Caladium	Highlands	3rd quarter 2029

The DeSoto limitation

The module states one limitation as authoritative and this map carries it whole: winter vegetables and melons in the Peace River valley are grown largely on leased grazing land; the parcel stays classified as grazing, summer imagery reads it as pasture, and the crop surfaces only in the five year Census count. The Census layer is the quantity of record for those crops: 1,424 acres of watermelons and 3,762 acres of vegetables in DeSoto County in 2022 [MOD][MODM][AGC22].

FIVE MECHANISMS

Five cases are singled out on the interactive map because each shows a different mechanism reworking the region. Each rests on at least one official source, an independent source for any historical, financial or superlative claim, a date, a defined relationship or event, a separation of completed from announced activity, and no reliance on private communications. Node size, centrality and the outside share are computed from the dataset and are never adjusted for a case.

Greening and the grove to pasture turn

Huanglongbing reaches Florida in 2005 and the state's production falls from a 244 million box orange peak to about 20 million boxes twenty years later [INVSP] [ATLFED] [CIM25A]. The module's check columns make the conversion visible county by county: parcel groves exceed surveyed commercial citrus by 47,926 acres in Highlands, 22,889 in DeSoto, 14,221 in Hardee, and by a margin in every county, grove land already becoming pasture while the roll still reads groves [MOD] [NASS24]. The documented exits carry names: Southern Gardens ceases processing in 2019; Alico, the listed heir of a railroad land company, winds down its citrus division after the 2024 to 2025 harvest, abandons trees on about 90 percent of its producing acres, ends its Tropicana agreement in May 2025 and turns to land sales and development applications [CIM19] [ALPR25] [ALSEC2] [ALSEC3]. A dead grove at Lake Placid passing to a federal easement for rewilding closes the loop [HNSLP].

The sugar complex

The Network view's densest structure is the Glades sugar economy: U.S. Sugar with its mill, railroad, citrus subsidiary and company towns; Florida Crystals with Osceola, Okeelanta, the rice mill and the power plant; the growers cooperative with its Glades Sugar House; and the refining group they own together [USSH] [FCJ] [WSCGC] [ASRH]. The complex is held up by institutions the map draws as its neighbours: the dike, the drainage district's canals, the breeding station at Canal Point, the experiment station at Belle Glade [WHHD] [ARSCP] [EREC]. Its towns are company artifacts: Clewiston planned around a mill, Bryant built for one and demolished after it closed, South Bay and Pahokee shaped by theirs [WCLE] [WBRY] [PBCH2] [WPAH]. On the module's owner table U.S. Sugar carries 93,986 acres inside the six core counties, second in this dataset, with the bulk of its land east of them [MOD].

A tier of one

Lykes Bros is the module's natural break: 337,036 acres, 14.5 percent of the regional base, with the largest logarithmic gap in the owner distribution immediately below it [MOD]. The map shows what that acreage connects to: a Tampa headquarters and a steamship past; citrus sold by contract to Florida's Natural; two district scale water projects, Nicodemus Slough and Brighton Valley, that turn ranchland into storage infrastructure; easements in the Fisheating Creek basin; and stewardship recognition from Audubon to the state [LYKH] [LYKC] [LYKN] [LYKB] [SEAGL] [AUDL]. One family company, held privately since 1910, is simultaneously the region's largest rancher, one of its water utilities and one of its conservation counterparties.

The solar wave

FPL's 2009 pilot at Arcadia was the nation's largest solar photovoltaic site at its dedication, as the utility reported; fifteen centers now run across DeSoto, Okeechobee and Hendry counties, every one a section scale parcel off the agricultural roll [FPLD] [OBAMA] [TYSP]. The April 2026 Ten Year Site Plan announces eighteen more in the module's reading, about 10,800 estimated acres, with service dates from 2027 to 2029; none is on the 2025 roll and every one is coded announced on this map, because the DOR code lags actual use and a site plan entry is not a plant [TYSP] [MOD]. The wave's counterparties are unnamed: no filing reachable at this release names the selling landowners, and the map leaves the seller side of those edges empty until a record does [TYSP].

The invisible vegetable economy

The Census of Agriculture records 1,424 acres of watermelons and 3,762 acres of vegetables in DeSoto County; the parcel roll classifies about 4,300 agricultural parcels there as grazing and the satellite reads the same fields as pasture [AGC22] [MOD]. The module states the mechanism as a limitation and this map carries it as a case: a rotational economy on leased rangeland, planted in winter, harvested in spring, invisible to every annual layer and surfacing only in the five year Census. The DeSoto Watermelon Association and the county's festival are its public face; the acreage itself appears in no map but this one [DWA] [AGC22] [MOD].

Status as of 12 September 2026

Observed status is what the sources record as having happened by the cutoff date. Announced or scheduled activity is listed separately and has not been confirmed as having taken place.

NODE	OBSERVED STATUS	ANNOUNCED OR SCHEDULED	SOURCES
U.S. Sugar Corporation	Operating. Farms about 245,000 acres with the Clewiston mill and refinery, the railroad and Southern Gardens; carried at 93,986 acres inside the six core counties on the module's owner table. The 26,800 acre sale to the district closed in October 2010 and the Imperial purchase completed 30 November 2022.		[USSH] [MOD] [BN010] [BB22]
Florida Crystals Corporation	Operating. About 190,000 acres in Palm Beach County, the Okeelanta and Osceola mills, the rice mill and New Hope Power; co owner of ASR Group with the growers cooperative.		[FCJ] [FCM] [ASRH]
Sugar Cane Growers Cooperative of Florida	Operating. More than 40 grower owners on about 70,000 acres; the Glades Sugar House grinds up to 26,000 tons a day.		[WSCGC] [SCGCH]
Lykes Bros Inc	Operating. 337,036 acres on the module's owner table, the region's natural break; cattle, citrus, sugarcane, forestry, hunting leases and two district water projects on the ranch.		[MOD] [LYKL] [LYKN] [LYKB]
Alico Inc	The citrus division is wound down after the 2024 to 2025 harvest; trees abandoned on about 90 percent of producing acres; the Tropicana agreement terminated May 2025; about 49,537 acres remain across eight counties with land moving to sale, lease and development.	Collier County village applications filed March 2025 remain announced, not completed.	[ALPR25] [AL10K] [ALSEC2] [ALSEC3] [WGU25]

NODE	OBSERVED STATUS	ANNOUNCED OR SCHEDULED	SOURCES
Southern Gardens Citrus	Operating groves, nursery, storage and research as a U.S. Sugar subsidiary; processing ceased with the 2019 to 2020 season.		[CIM19] [USSH]
The Mosaic Company	Operating. Three active Florida mines in 2025; the Ona project is fully permitted but not documented as mining; the DeSoto proposal is stalled after the 2018 rezoning rejection.	A roughly 2,000 acre South Fort Meade extension south of SR 64 is in federal permitting, posted July 2025.	[MOS10K] [MOSONA] [WUSF22] [PERM64]
FPL operating fleet in the region	Operating. Fifteen solar centers across DeSoto, Okeechobee and Hendry counties from the 2009 Arcadia pilot to January 2025, plus the 1,720 megawatt Okeechobee gas plant of 2019.	The Vandolah purchase in Hardee County is announced, with FPL service from 1 June 2027 per the plan.	[TYSF] [FPLD]
The eighteen announced solar centers	None is on the 2025 roll and none is operating; every one is coded announced.	Announced in the April 2026 Ten Year Site Plan for service between 2027 and 2029, about 10,800 estimated acres per the module's announced conversions table.	[TYSF] [MOD]
EAA Reservoir	The 6,500 acre stormwater treatment area is complete in January 2024 on land assembled through the 2010 U.S. Sugar purchase.	The 10,500 acre reservoir is under construction, accelerated to 2029; the inflow pump station broke ground November 2025.	[SFWMDE] [SB10]
Blue Head Ranch	A working ranch of about 4,000 head per the state record; sold out of the Ben Hill Griffin Jr estate in 2019; the roll entity carries 31,304 acres in Glades County.		[SPPBH] [DEPBH] [MOD]
The conservation counterflow	Completed easements stand on Lykes land in the Fisheating Creek basin (2022 and 2023), on Blue Head Ranch (2023), on the former Lykes grove at Lake Placid (2025 as reported) and on the Hancock family's Charlie Creek land (March 2026).		[SEAGL] [DEPFC] [FLG0V23] [HNSLP] [CIMHAN]
The Okeechobee dairy cluster	Operating. The Larson family milks more than 10,000 cows across its operations; Milking R supplies McDonald's soft serve; the 1987 Dairy Rule and buyout shaped the surviving cluster.		[FDF] [MRD] [WUFT26]
The rotational vegetable economy	Operating and invisible to the roll: the 2022 Census records 1,424 acres of watermelons and 3,762 acres of vegetables in DeSoto County on land the roll and the satellite classify as grazing, grown largely on leased range.		[AGC22] [MOD]
BusinessFlare® GIS Heartland Agricultural Land Module	Published at version 1.0, 12 September 2026: the 2025 base of 2,324,300 acres, the classes, the ownership split, the checks and the announced table this map states as authoritative.	The parcel differenced series 2019 to 2025 and the water use permit join arrive in a later module version; this map takes them in its next release.	[MOD] [MODX] [MODM]

WHAT HOLDS THE REGION TOGETHER

The figures below are computed on this dataset and nothing else. Degree is the number of edges attached to a node, every edge type weighted equally and parallel edges counted separately; distinct is the number of different neighbours. Betweenness is the share of shortest paths between all other pairs that pass through the node, on the simple undirected graph. Land and lineage betweenness repeats the calculation on the subgraph of founded, member, land movement, subsidiary, precursor, related venture and built relations. Hub region nodes are excluded. The highest betweenness node in this dataset is Florida Power & Light (0.331), because the announced and operating solar centers all connect through it; Consolidated Citrus LP (rank 2) and Turner Foods (rank 3) follow on the citrus ownership chain, and Arcadia is the highest ranked town (rank 5). Network position describes the documented edges in this map, not acreage, sales or importance; the land figures are the module's, not the network's.

RANK	NODE	KIND	LAYER	DEGREE	DISTINCT	BETWEENNESS	OUTSIDE SHARE
1	Florida Power & Light	business	Energy and land conversion	46	46	0.331	7%
2	Consolidated Citrus LP	business	Citrus	3	3	0.309	100%
3	Turner Foods	business	Citrus	2	2	0.305	100%
4	Peace River Citrus Products	business	Processing, packing, cooperatives and markets	4	4	0.226	75%
5	Arcadia	town	Towns and cities	9	9	0.219	22%
6	Coca-Cola and Minute Maid	business	Outside the Heartland	4	4	0.210	75%
7	Belle Glade	town	Towns and cities	11	11	0.163	9%
8	Florida Southern Railway	organisation	Research, extension and industry institutions	6	6	0.150	17%
9	ACL Haines City Branch	organisation	Research, extension and industry institutions	7	7	0.133	14%
10	King Ranch Florida farming	business	Vegetables, melons and row crops	3	3	0.127	67%
11	King Ranch	business	Outside the Heartland	3	3	0.127	67%
12	Okeechobee	town	Towns and cities	10	10	0.117	0%
13	Lykes Bros Inc	business	Cattle and ranching	11	11	0.115	45%
14	Florida Crystals Corporation	business	Sugar	11	11	0.115	9%
15	Sugar Cane Growers Cooperative of Florida	organisation	Sugar	9	9	0.107	11%
16	ASR Group	business	Processing, packing, cooperatives and markets	3	3	0.105	0%
17	U.S. Sugar Corporation	business	Sugar	12	12	0.090	25%
18	Lake Placid	town	Towns and cities	8	8	0.089	0%
19	Atlantic Coast Line Railroad	business	Outside the Heartland	3	3	0.076	33%
20	South Florida Water Management District	civic	Research, extension and industry institutions	8	8	0.069	0%

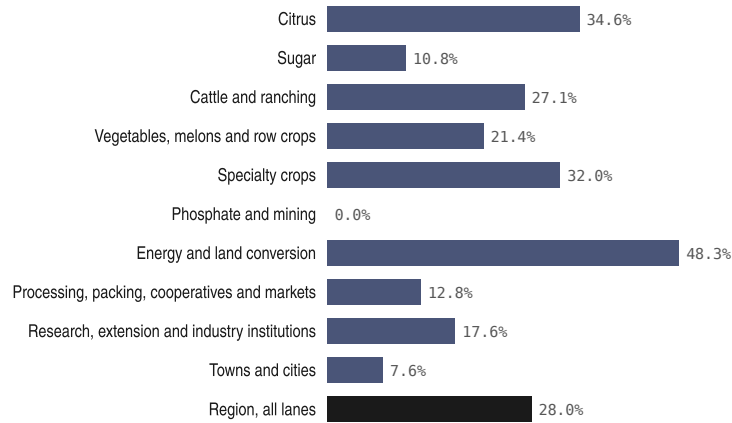
Land and lineage network only

Restricting the graph to land, capital and lineage relations changes the ranking; Lake Placid (0.127), ACL Haines City Branch and A. Duda & Sons carry the most bridges, because towns, railroads and family companies connect through founded, member and land movement relations while the agencies connect through programs and permits.

RANK	NODE	KIND	LAYER	LAND AND LINEAGE BETWEENNESS
1	Lake Placid	town	Towns and cities	0.127
2	ACL Haines City Branch	organisation	Research, extension and industry institutions	0.122
3	A. Duda & Sons	business	Vegetables, melons and row crops	0.118
4	Belle Glade	town	Towns and cities	0.112
5	Duda Sod	business	Specialty crops	0.100
6	Atlantic Coast Line Railroad	business	Outside the Heartland	0.088
7	U.S. Sugar Corporation	business	Sugar	0.082
8	Florida Southern Railway	organisation	Research, extension and industry institutions	0.076
9	Citrus World, Florida's Natural Growers	organisation	Processing, packing, cooperatives and markets	0.065
10	Sugar Cane Growers Cooperative of Florida	organisation	Sugar	0.056
11	South Florida Water Management District	civic	Research, extension and industry institutions	0.051
12	Everglades Drainage District	civic	Research, extension and industry institutions	0.046
13	Florida Power & Light	business	Energy and land conversion	0.043
14	Lykes Bros Inc	business	Cattle and ranching	0.040
15	Wauchula	town	Towns and cities	0.039

The outside share

Counting only nodes inside the region, 137 of 489 edge endpoints, 28.0 percent, connect to nodes in the outside hubs. Among the industry lanes, energy and land conversion carries the highest outside share (48.3 percent), and among the districts the shares run from The Ridge at 17.4 percent, Peace River valley at 44.2 percent, Okeechobee at 43.4 percent, The Glades at 22.8 percent. The figure is computed on this dataset's edges and never adjusted; it measures how much of the region's documented structure routes through owners, buyers, lenders and agencies elsewhere.



The outside share by lane: the share of each lane's edge endpoints that reach nodes in the outside hubs, computed on this dataset and never

Figure 4. The outside share by lane, with the region total. Computed on the dataset; the towns lane is low because towns connect mostly to their own operations and institutions, and the energy lane is pulled outward by the utility's Juno Beach seat.

DISTRICT	EDGES TO THE OUTSIDE HUBS	ALL EDGES	OUTSIDE SHARE
The Ridge	19	109	17.4%
Peace River valley	42	95	44.2%
Okeechobee	23	53	43.4%
The Glades	53	232	22.8%

The outside share describes the documented edges in this dataset, not trade volumes; a region edge to Tampa counts the same as one to Washington. It is reported because the map's thesis includes how much of the region's structure routes through nodes outside it.

CONFIDENCE AND SOURCES

Data are current through 12 September 2026. Every operation was checked against the official record its lane allows: the module and its roll reading, Sunbiz, SEC filings, agency records, company histories and press. Where sources disagree the map takes an official record over press, press over a reference entry, and the disagreement is listed under Open items. Each node carries a confidence grade: High means an official record or two independent sources; Medium means a reference entry or a single press report; Low means a detail still flagged as unverified. Of the 243 nodes, 198 are High, 42 Medium and 3 Low. Every business node carries an evidence class: publicly verified operating; public record entity; historic or successor.

Work in progress. This map is not exhaustive. It presents the result of documented research at this release and changes as sources are added, corrected, or superseded. Every node is based on at least one public source and carries its sources and confidence class.

CLAIM TYPE	PREFERRED EVIDENCE
Land figures: the base, classes, districts, ownership split, checks, announced conversions	The BusinessFlare® GIS Heartland Agricultural Land Module by version, stated as authoritative and never recomputed
An operation exists and its founding year	Sunbiz or SEC filings, the company's own history for its own facts, county records or press
A land transaction	A state bill analysis, an agency record or a closing report in press, with acreage, price and year in the edge note
An announced conversion	The utility filing or county approval, coded announced until the roll or a completion record shows it
A designation, permit, lease or program	The instrument itself; where only press reports it, stated as reported and graded Low
A person's role	A company record, an agency biography, a hall of fame record or press; never the roll or a filing alone
Independent series	USDA NASS Commercial Citrus Inventory, the Census of Agriculture county profiles, the Cropland Data Layer as the module cites them

Public disclosure policy

This map uses public business records, public corporate filings, property records, public calendars, public civic documents, public press coverage and public listings. It maps commercial infrastructure and documented civic activity, not endorsements, partnerships or private cultural behaviour. Inclusion does not require participation, consent or approval. The map corrects factual errors promptly and considers removal requests case by case where a listing is outdated, an entity has closed, publication presents a material safety concern, or the entity is not conducting public facing commercial activity. Public commercial infrastructure is mappable; private cultural behaviour is protected.

Sources of the basemap and the pins

The Cities view draws the Florida county boundaries from the Census cartographic files at the 500k scale, reoriented clockwise, with the six core counties shaded, the Polk extension and Palm Beach County dashed, and Lake Okeechobee from Natural Earth. Towns are pinned at their coordinates from the reference record; operations and institutions cluster at their district hub, which is the map's reading of a county scale economy; the outside clusters sit in open water off the region. The basis of every pin is recorded in data.json and checked against its county polygon before release.

Hub regions

HUB REGION	OPERATIONS AND COMPANIES	TOWNS	PEOPLE, INSTITUTIONS, EVENTS	TOTAL
The Ridge	13	5	21	39
Peace River valley	28	4	12	44
Okeechobee	18	1	8	27
The Glades	38	8	37	83
Outside the Heartland	13	0	28	41
Outside Florida	4	0	3	7
Place not recorded	2	0	0	2

Terminology and names

The Heartland on this map is the module's region: the six core counties, the Palm Beach County Glades communities, and the Polk extension reported separately. BusinessFlare®, Street Economics® and The Music Cities™ are written with their marks. A top ten landowner means the module's resolved owner table; acreage figures beside owners are that table's, 2025 roll. Superlatives are qualified: largest within this dataset, or as reported by the named source. Compound descriptors are written without hyphens as a house convention. Nothing from the owner's client work in the region is cited unless the same fact is public.

Open items

The following items are on the map with lower confidence, are deliberately left off it, or wait on the module's next version.

OPEN ITEM
Limpkin Solar Energy Center: the module's announced table reads DeSoto County; the plan's table of contents agrees but its transmission section and schedules place Limpkin in Collier County. The map records both and waits for a siting record.
Llano Ranches LP, 4C's Land & Cattle LLLP, Udder Cattle Company Inc and Bexley Sumter Inc carry no drawn relationship yet; their documented placement is the module's resolved owner table. The module's water use permit join becomes their first edges in the next release.

OPEN ITEM

Blue Head: the Glades County roll entity Blue Head Land & Cattle Co LLC and the Highlands County owner LTL Real Estate Holdings LLC on the 2023 easement record are recorded side by side; common ownership is not asserted beyond what the records state.

Bror Dahlberg's role at Southern Sugar rests on a single documented reference history and is graded Low until a museum or book record is added.

The 2010 U.S. Sugar closing price is reported as 194 million dollars by the press account cited; some later accounts round to 197 million. The map uses 194 million with its citation.

The Talisman completion (1999, 133.5 million dollars, 50,960 acres) rests on the state Senate bill analysis and a reference history; a district or federal closing record would firm it.

Coca-Cola's grove exit: King Ranch's Running W partnership manages 16,000 acres of Minute Maid groves from 1993 per the company history, and the reference record dates the grove sale to 1997. Both are recorded; no single instrument reconciles them.

The announced solar acreage of about 10,800 acres across the eighteen centers is the module's estimate at roughly 600 acres each; the plan's schedules state site areas between about 459 and 837 acres for the centers that carry one.

The Lykes Lake Placid grove easement is reported in 2025; the article states no closing date or price.

Moore Haven Melons is placed at Moore Haven on the strength of its name alone and is graded Low.

Several member organizations carry no documented founding year (the Lake Placid Citrus Cooperative, Citrus Marketing Services, Southeast Milk, the Florida Sugar Cane League by exact year); each enters the timeline at the first year the map documents it, never earlier.

The Florida Cattlemen's Association's nine Heartland presidents are named in the association's record; only those with a further documented role are nodes.

The DeSoto data center proposal and moratorium rest on a single reference tier market report and are left off the map until a county record is read.

Source register

Ids are cited beside claims, tables and figures in this document, in the node panel of the interactive map, and in the Sources column of the workbook.

ID	SOURCE	TIER	ADDRESS
MOD	BusinessFlare® GIS Heartland Agricultural Land Module, version 1.0, 12 September 2026 (2025 agricultural base, acres by class by county and district, ownership split, resolved parent owners, independent check columns, announced conversions table, DeSoto rotational crop limitation)	official	https://gis.businessflare.net/tools/heartland-ag-land
MODX	BusinessFlare® GIS Heartland Agricultural Land Module data workbook, 2025 roll	official	https://gis.businessflare.net/tools/heartland-ag-land-module-2025.xlsx
MODM	BusinessFlare® GIS Heartland Agricultural Land Module method statement	official	https://gis.businessflare.net/tools/heartland-ag-land-module-method.docx
GISH	BusinessFlare® GIS, Florida Heartland parcel map (module layer, parcels by land use and ownership, business activity, job sectors, power and water use permit overlays)	official	https://gis.businessflare.net/heartland/
NASS24	USDA NASS, Commercial Citrus Inventory preliminary report, 29 August 2024 (statewide 274,705 acres; Polk 58,516; DeSoto 51,800; Highlands 40,737; Hardee 36,017)	official	https://www.nass.usda.gov/Statistics_by_State/Florida/Publications/Citrus/Commercial_Citrus_Inventory/Commercial_Citrus_Inven

ID	SOURCE	TIER	ADDRESS
AGC22	USDA NASS, 2022 Census of Agriculture county profile, DeSoto County, Florida (689 farms; 293,944 acres in farms; 1,424 acres of watermelons; 3,762 acres of vegetables; 3,806 acres of sod)	official	https://www.nass.usda.gov/Publications/AgCensus/2022/Online_Resources/County_Profiles/Florida/cp12027.pdf
AGCFL	USDA NASS, 2022 Census of Agriculture county profiles index, Florida	official	https://www.nass.usda.gov/Publications/AgCensus/2022/Online_Resources/County_Profiles/Florida/index.php
CDL	USDA NASS Cropland Data Layer (CropScape)	official	https://www.nass.usda.gov/Research_and_Science/Cropland/SARS1a.php
NASSFL	USDA NASS Florida field office	official	https://www.nass.usda.gov/Statistics_by_State/Florida/index.php
DORP	Florida Department of Revenue, Property Tax Data Portal (NAL roll files)	official	https://floridarevenue.com/property/Pages/DataPortal.aspx
SBIZ	Florida Division of Corporations, Sunbiz entity search	official	https://search.sunbiz.org/Inquiry/CorporationSearch/ByName
TYSP	Florida Power & Light Company, Ten Year Power Plant Site Plan 2026 to 2035, submitted to the Florida Public Service Commission April 2026	official	https://www.fpl.com/content/dam/fplgp/us/en/about/pdf/ten-year-site-plan.pdf
TYSP	Florida Public Service Commission hosted copy of the FPL 2026 Ten Year Site Plan	official	https://www.floridapsc.com/pscfiles/website-files/PDF/Utilities/Electricgas/TenYearSitePlans//2026/Florida%20Power%20and%20Li
FS186	Florida Statutes s. 186.801, ten year site plans	official	http://www.leg.state.fl.us/statutes/index.cfm?App_mode=Display_Statute&URL=0100-0199/0186/Sections/0186.801.html
FS288	Florida Statutes s. 288.0656, rural areas of opportunity	official	https://www.flsenate.gov/laws/statutes/2022/288.0656
FS570	Florida Statutes s. 570.71, rural lands protection easements	official	http://www.leg.state.fl.us/statutes/index.cfm?App_mode=Display_Statute&URL=0500-0599/0570/Sections/0570.71.html
SB10	Florida Senate, CS/SB 10 (2017), appropriations committee analysis (EAA reservoir; Talisman and 2010 US Sugar parcel composition)	official	https://www.flsenate.gov/Session/Bill/2017/10/Analyses/2017s00010.ap.PDF
SFWMDH	South Florida Water Management District, history (1949 Central and Southern Florida Flood Control District)	official	https://www.sfwmd.gov/who-we-are/history
SFWMDN	SFWMD Dispersed Water Management, Lykes Nicodemus Slough project sheet	official	https://www.sfwmd.gov/sites/default/files/documents/lowpp_fec_nsn_mm41_sheet.pdf
SFWMDS	SFWMD, water storage strategies (dispersed water management on private ranchlands)	official	https://www.sfwmd.gov/our-work/water-storage-strategies

ID	SOURCE	TIER	ADDRESS
SFWMDE	SFWMD, EAA Reservoir project page (A-2 STA completed January 2024; reservoir accelerated to 2029)	official	https://www.sfwmd.gov/our-work/ce/p-project-planning/ea-reservoir
SFWMDNH	SFWMD document, New Hope Sugar Company and Okeelanta Corporation v. SFWMD	official	https://www.sfwmd.gov/document/new-hope-sugar-company-and-okeelanta-corporation-v-sfwmd
SWFH	Southwest Florida Water Management District, district history (1961 special act)	official	https://www.swfmd.state.fl.us/about/southwest-florida-water-management-district-history
DEPBH	Florida DEP, Florida Forever Blue Head Ranch project sheet 2024 (43,051 acres; LTL Real Estate Holdings LLC; 1,291 acre easement 2023)	official	https://floridadep.gov/sites/default/files/FLDEP_DSL_OES_FF_2024_BlueHeadRanch.pdf
DEPLTL	Florida DEP Cabinet Affairs, LTL Real Estate Holdings LLC (Lee A. Lightsey, Tracy V. Lightsey) conservation easement	official	https://floridadep.gov/cab/cab/documents/ltl-real-estate-holdings-llc-lee-lightsey-tracy-v-lightsey-conservation-easement
DEPFC	Florida DEP, Board of Trustees item, 23 May 2023, Lykes Bros Fisheating Creek conservation easement (about 10,464 acres)	official	https://floridadep.gov/sites/default/files/05232023_BOT_Item%2005_Fisheating%20Creek_0.pdf
DEPFCE	Florida DEP, Fisheating Creek Ecosystem Florida Forever project sheet	official	https://floridadep.gov/sites/default/files/FLDEP_DSL_OES_FF_2024_FisheatingCreekEcosystem.pdf
DEPOC	Florida DEP, Okeelanta Cogeneration Facility certification PA 04-46	official	https://floridadep.gov/water/siting-coordination-office/content/okeelanta-cogeneration-facility
DEPEFA	Florida DEP, Everglades Forever Act	official	https://floridadep.gov/owper/eco-restoration/content/everglades-forever-act-efa
DEPBMAP	Florida DEP, basin management action plans (Lake Okeechobee watershed)	official	https://floridadep.gov/dear/water-quality-restoration/content/basin-management-action-plans-bmaps
FLGOV21	Executive Office of the Governor, signing of SB 976, the Florida Wildlife Corridor Act, 2021	official	https://www.flgov.com/eog/news/press/2021/governor-ron-desantis-celebrates-signing-senate-bill-976-creating-florida-wildlife
FLGOV23	Executive Office of the Governor, approval of 46.6 million dollars to conserve 21,000 acres, 14 March 2023 (Blue Head easement)	official	https://www.flgov.com/eog/news/press/2023/governor-ron-desantis-announces-approval-over-466-million-serve-21000-acres
USACE	US Army Corps of Engineers Jacksonville District, Herbert Hoover Dike	official	https://www.saj.usace.army.mil/Missions/Civil-Works/Lake-Okeechobee/Herbert-Hoover-Dike/

ID	SOURCE	TIER	ADDRESS
ARSCP	USDA ARS, Sugarcane Field Station, Canal Point, about (established 1920; CP cultivar agreement since about 1960)	official	https://www.ars.usda.gov/southeast-area/canal-point-fl/sugarcane-field-station/docs/aboutus/
APHIS	USDA APHIS, draft environmental impact statement, Southern Gardens Citrus Nursery CTV permit	official	https://www.aphis.usda.gov/sites/default/files/17_044101r_ctv_deis.pdf
FAS26	USDA Foreign Agricultural Service, Citrus: World Markets and Trade, January 2026	official	https://apps.fas.usda.gov/psdonline/circulars/citrus.pdf
CWH97	White House Council on Environmental Quality release, 11 December 1997 (Talisman agreement in concept)	official	https://clintonwhitehouse3.archives.gov/CEQ/19971211-1417.html
OBAMA	The American Presidency Project, remarks at the DeSoto Next Generation Solar Energy Center, Arcadia, 27 October 2009	official	https://www.presidency.ucsb.edu/documents/remarks-the-desoto-next-generation-solar-energy-center-arcadia-florida
PERM64	Federal Permitting Dashboard, South Fort Meade South of SR 64 Parcels (posted 22 July 2025)	official	https://www.permits.performance.gov/permitting-project/fast-41-covered-projects/south-fort-meade-south-sr-64-parcels
ALSEC1	Alico Inc Form 8-K, event 3 January 2025 (strategic transformation)	official	https://www.sec.gov/Archives/edgar/data/3545/000000354525000014/alco-20250103.htm
ALSEC2	Alico Inc Form 8-K, event 21 April 2025 (trees abandoned on about 90 percent of producing acres)	official	https://www.sec.gov/Archives/edgar/data/3545/000000354525000065/alco-20250421.htm
ALSEC3	Alico Inc Form 8-K, event 23 May 2025 (Tropicana mutual contract termination)	official	https://www.sec.gov/Archives/edgar/data/3545/000000354525000081/alco-20250523.htm
AL10K	Alico Inc Form 10-K, fiscal year ended 30 September 2025 (eight counties; about 49,537 acres)	official	https://ir.alicoinc.com/all-sec-filings/content/0000003545-25-000140/0000003545-25-000140.pdf
ALPR25	Alico Inc release, 6 January 2025, strategic transformation of agriculture operations	official	https://www.globenewswire.com/news-release/2025/01/06/3004458/8911/en/Alico-Inc-Announces-Strategic-Transformation-of-Agriculture-Unlock-Value-in-Land-Holdings.html
ALPR26	Alico Inc release, 15 January 2026, closing of a 26.8 million dollar land sale (2,950 acre Hendry County grove)	official	https://www.alicoinc.com/news/detail/1451/alico-inc-closes-26-8-million-land-sale-and-achieves-97
ALHIST	Alico Inc, history (1960, from the Atlantic Land and Improvement Company)	official	https://www.alicoinc.com/about/history

ID	SOURCE	TIER	ADDRESS
MOS10K	The Mosaic Company Form 10-K, fiscal 2025, filed 27 February 2026 (Tampa headquarters; three active Florida mines; over 210,000 acres in five counties)	official	https://www.sec.gov/Archives/edgar/data/1285785/000128578526000017/mos-20251231.htm
MOSEX21	Mosaic 10-K Exhibit 21, subsidiaries (South Ft. Meade Land Management, Inc.)	official	https://www.sec.gov/Archives/edgar/data/1285785/000128578526000017/exhibit21_20251231.htm
MOSHIST	The Mosaic Company, our history (2004 IMC Global and Cargill combination)	official	https://mosaicco.com/our-history
MOSFL	Mosaic, Florida operations	official	https://mosaicco.com/florida-operations
MOSONA	Mosaic release, 3 January 2019, final permit for the Ona phosphate mining project	official	https://investors.mosaicco.com/press-releases/news-details/2019/Mosaic-Acquires-Final-Permit-for-Ona-Phosphate-Mining-Project
MOSDES	Mosaic, DeSoto County project page	official	https://mosaicfloridaphosphate.com/communities/desoto-county/desoto-project/
SBSFM	Sunbiz, South Ft. Meade Land Management, Inc. (F95000006019, registered 11 December 1995; officers are Mosaic executives)	official	https://search.sunbiz.org/Inquiry/CorporationSearch/SearchResultDetail?inquirytype=EntityName&directionType=Initial&searchNameOrder=SOUTHFTMEADELANDMANAGEMENT%20F950000060190&aggregateId=forp-f9504f74-975f-8634790f70c0
SBSEX	Sunbiz, Bexley Sumter, Inc. (P12000027742, filed 21 March 2012, Land O'Lakes; Bexley family officers)	official	https://search.sunbiz.org/Inquiry/CorporationSearch/SearchResultDetail?inquirytype=EntityName&directionType=Initial&searchNameOrder=BEXLEYSUMTER%20P120000277420&aggregateId=domp-p12000027742-021b11ed3465fe3a7
SBLLA	Sunbiz, Llano Ranches, LP (B21000000075, Texas LP registered in Florida 3 March 2021; ranch address at Venus; general partner Buena Vista Ranch Management LLC, Houston)	official	https://search.sunbiz.org/Inquiry/CorporationSearch/SearchResultDetail?inquirytype=EntityName&directionType=Initial&searchNameOrder=LLANORANCHES%20B210000000750&aggregateId=forlp-b21000000075-629d3dae3a5dc9
SBUDD	Sunbiz, Udder Cattle Company Inc (P20000078242)	official	https://search.sunbiz.org/Inquiry/corporationsearch/SearchResultDetail?inquirytype=EntityName&directionType=Initial&searchNameOrder=UDDERCATTLE+P200000782420&aggregateId=domp-p20000078242-08a982eb588be8f6c2c2&searchTerm=UDD+CENTRAL+LLC&listNameOrder=UDDCENTRAL+L190000443530
SB4C	BizProfile record of the Sunbiz filing, 4C's Land & Cattle LLLP (A17000000052, filed 31 January 2017, Naples)	official	https://www.bizprofile.net/fl/naples/4c-s-land-cattle
SBCON	Sunbiz search, Consolidated Citrus Limited Partnership (B98000000718, active)	official	https://search.sunbiz.org/Inquiry/CorporationSearch/SearchResults?inquiryType=EntityName&searchNameOrder=CONSOLIDATEDCITRUS&searchTerm=Consolidated%20Citrus
SBCUT	Sunbiz, Cutrale Citrus Juices USA, Inc. (F96000004491, registered 30 August 1996, Auburndale)	official	https://search.sunbiz.org/Inquiry/CorporationSearch/SearchResultDetail?inquirytype=EntityName&directionType=Initial&searchNameOrder=CUTRALECITRUSJUICESUSA%20F960000044910&aggregateId=forp-f96000004dc2-8ee8-584be279eb44

ID	SOURCE	TIER	ADDRESS
SECNEE	SEC EDGAR company record, NextEra Energy Inc (Juno Beach)	official	https://data.sec.gov/submissions/CIK0000753308.json
USSH	U.S. Sugar, purpose and history (founded 1931; about 245,000 acres; Clewiston mill; ESOP)	official	https://www.ussugar.com/purpose/
USS25	U.S. Sugar, 25 things (Pennsylvania Sugar Company mill relocated to Clewiston 1927)	official	https://www.ussugar.com/u-s-sugar-25-things-2/
LDC	Louis Dreyfus Company release, agreement to sell Imperial Sugar Company to U.S. Sugar, 24 March 2021	official	https://www.ldc.com/press-releases/louis-dreyfus-company-agrees-to-sell-imperial-sugar-company-to-u-s-sugar/
FCJ	Florida Crystals Corporation, our journey (founded 1960 in Pahokee by the Fanjul family)	official	https://www.floridacrystalcorp.com/our-journey
FCM	Florida Crystals Corporation, sugarcane milling (Okeelanta and Osceola mills)	official	https://www.floridacrystalcorp.com/sugarcane-milling
FCRM	Florida Crystals release, 31 May 2023, renewable energy at Florida's only rice mill	official	https://www.prnewswire.com/news-releases/florida-crystals-corporation-expands-renewable-energy-production-to-help-cleanly-pow-mill-301837976.html
ASRH	ASR Group, our history (1998 Yonkers refinery purchase; Domino 2001; C and H 2005; Tate and Lyle Sugars 2010)	official	https://asr-group.com/our-history
IMPH	Imperial Sugar, homepage and heritage (wholly owned by U.S. Sugar from 2022)	official	https://www.imperialsugar.com/
LYKH	Lykes Bros Inc, company history (Cuba cattle office 1900; incorporated 1910)	official	https://www.lykes.com/history/
LYKA	Lykes Bros Inc, about	official	https://www.lykes.com/about-lykes-bros-inc/
LYKL	Lykes Bros Inc, landholdings (Lykes Ranch, 339,000 acres, primarily Glades and Highlands counties)	official	https://www.lykes.com/land-holdings/
LYKC	Lykes Bros Inc, citrus (entered at Lake Placid in the 1940s; sells primarily by contract to Florida's Natural)	official	https://www.lykes.com/citrus/
LYKN	Lykes Bros Inc, Nicodemus Slough project page (15,858 acres, operating from late 2014)	official	https://www.lykes.com/detail-nicodemus-slough.cfm

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LYKB	Lykes Bros Inc, Brighton Valley project page (8,143 acres, operating from April 2020)	official	https://www.lykes.com/detail-brighton-valley.cfm
KRT	King Ranch, history timeline (Running W Citrus 1993 era; Consolidated Citrus Limited Partnership formed 1998)	official	https://king-ranch.com/about-us/history/timeline/
KRC	King Ranch, citrus operations (about forty thousand tree planted acres; largest juice orange producer in the United States as the company reports)	official	https://king-ranch.com/operations/citrus/
KRF	King Ranch, farming operations (Everglades Agricultural Area farm established 1961; sugar processed at Belle Glade)	official	https://king-ranch.com/operations/farming/
KRTG	King Ranch Turfgrass, Florida operations	official	https://krturfgrass.com/florida-operations/
BHGC	Central Florida Development Council, Ben Hill Griffin Inc investor profile	press	https://www.cfdc.org/investor/ben-hill-griffin-inc-2/
LMH	Latt Maxcy Corporation, heritage (L. Maxcy Inc 1925; Latt Maxcy Corporation established 1 May 1963)	official	http://www.lattmaxcy.com/heritage/index.html
JCA	Joshua Citrus Inc, about (Shelfer family at Joshua Creek from 1887)	official	https://joshuacitrus.com/about-us/
FNG	Florida's Natural Growers, grower members (Ben Hill Griffin Inc, Lykes Brothers, Peace River Packing, Lake Placid Citrus Cooperative, Citrus Marketing Services, Southern Gardens and others)	official	https://floridasnaturalgrowersinc.com/grower-members/
FNH	Florida's Natural, history (Florida Citrus Cannery Cooperative, 1933, Lake Wales)	official	https://floridasnatural.com/about/history
WCC	Williamson Cattle Company (Frank W. Williamson Sr., 1940s, Okeechobee; cattle, citrus, catfish)	official	https://williamsoncattleco.com/
OLM	Okeechobee Livestock Market, about (built in the 1930s by The Dixie Cattlemen; market opened 17 September 1948; Clemons family from 1961)	official	https://www.okeechobeelivestockmarket.com/about-us

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FDACSLM	FDACS, Okeechobee Livestock Market listing	official	https://www.fdacs.gov/Agriculture-Industry/Livestock/Cattle-Bovine/Livestock-Markets-and-Cattle-Auctions/Okeechobee-Livestock
FCAL	Florida Cattlemen's Association, legends and leaders (established 1934; Heartland presidents)	official	https://www.floridacattlemen.org/legends-and-leaders
RCREC	UF/IFAS Range Cattle Research and Education Center, Ona, about (founded 1941; 2,840 acres)	official	https://rcrec-ona.ifas.ufl.edu/about/rcrec-details/
EREC	UF/IFAS news, Everglades Research and Education Center celebrates a century of science (authorized 1921)	official	https://blogs.ifas.ufl.edu/news/2023/01/11/uf-ifas-everglades-research-and-education-center-celebrates-a-century-of-science/
CRECU	UF historical marker and CREC about (Citrus Experiment Station, Lake Alfred, 1917)	official	https://explore.research.ufl.edu/historical-markers/citrus
SWFREC	UF/IFAS Southwest Florida Research and Education Center, Immokalee, about (established 1958; serves Glades and Hendry counties)	official	https://swfrec.ifas.ufl.edu/about-us/about/
SFYL	UF/IFAS, history of extension (Smith-Lever Act, 1914) and the Okeechobee County extension office	official	https://sfyl.ifas.ufl.edu/who-we-are/history-of-ufifas-extension/
FFBH	Florida Farm Bureau Federation, history (established 1941; first county farm bureau 1942)	official	https://floridafarmbureau.org/history/
FFVA	Florida Fruit & Vegetable Association, about (serving the grower shipper community since 1943)	official	https://www.ffva.com/page/AboutFFVA
FCMA	Florida Citrus Mutual, about (formed 1948, activated 25 March 1949)	official	https://flcitrusmutual.com/about/
FDOCH	Florida Citrus, our history (Florida Citrus Commission recognized 1935)	official	https://www.floridacitrus.org/about-florida-citrus/our-history/continued-growth/
CFRPC	Central Florida Regional Planning Council, who we are (created July 1974; Heartland programs)	official	https://www.cfrpc.org/who-we-are
HERO	Florida Heartland Economic Region of Opportunity (six counties and the Glades cities)	official	https://flaheartland.com/

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FREDA	Florida Rural Economic Development Association, rural areas of opportunity (South Central RAO represented by FHERO)	reference	https://floridaruralada.org/rural-areas-of-opportunity/
HCCGA	Highlands County Citrus Growers Association, Sebring	official	http://hccga.com/
FPLP	FPL, company profile (subsidiary of NextEra Energy, Juno Beach)	official	https://www.fpl.com/about/company-profile.html
FPLD	FPL, DeSoto Next Generation Solar Energy Center fact sheet (25 MW, 361 acres, Arcadia)	official	https://www.fpl.com/content/dam/fplgp/us/en/energy-my-way/pdf/fpl-solar-fact-sheets/FPL%20DeSoto%20Next%20Generation%20Solar%20Energy%20Center%20Fact%20Sheet.pdf
FPLS	FPL, Sawgrass Solar Energy Center fact sheet (74.5 MW on 605 acres, Hendry County, 2022)	official	https://www.fpl.com/content/dam/fplgp/us/en/energy-my-way/pdf/fpl-solar-fact-sheets/FPL%20Sawgrass%20Solar%20Energy%20Center%20Fact%20Sheet.pdf
FPL50	FPL newsroom, eight new solar energy centers and the milestone of 50, 1 February 2022	official	https://newsroom.fpl.com/Florida-Power-Light-Company-opens-eight-new-solar-energy-centers-reaches-milestone-of-50-solar-energy-centers/
NEEA	NextEra Energy, about	official	https://www.nexteraenergy.com/about-us.html
PIONEER	Pioneer Growers, about (founded 1950, Belle Glade; 2012 facility expansion with Hundley Farms)	official	https://www.pioneergrowers.com/about-us
ROTH	Roth Farms, about (Ray Roth farming from 1948; incorporated 1962; founding member of the cooperative)	official	https://rothfarms.com/about-us/
TKM	TKM Bengard Farms (largest lettuce grower east of the Mississippi as the company reports)	official	https://www.tkmfarms.com/
CBC	Florida Farm Bureau This Farm CARES, Charles Obern, C&B Farms (specialty vegetables since 1986)	official	https://www.thisfarmcares.org/obern
WEDGH	Wedgworth's Inc, our history (established 1932 by Herman and Ruth Wedgworth)	official	https://wedgworth.com/about-us/history/
WEDGF	Wedgworth Farms (winter vegetables to sugarcane; about 10,000 acres of cane)	official	https://wedgworth.com/farms/
SCGCH	Sugar Cane Growers Cooperative of Florida, our history	official	https://www.scgc.org/our-history/
GPS	Global Produce Sales (Moore Haven Melons subsidiary)	official	https://globalproducesales.com/
DWA	DeSoto Watermelon Association, Arcadia	official	https://www.desotowatermelon.com

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DUDA100	DUDA, 100 years timeline (1926 partnership; citrus at LaBelle in the 1960s)	official	https://www.duda.com/100-years/
DUDAR	DUDA, Duda Ranches (sugarcane in South Florida since the early 1960s)	official	https://www.duda.com/company/duda-ranches/
DUDAS	DUDA, Duda Sod (started 1973; farms in Cocoa and Lake Placid)	official	https://www.duda.com/company/duda-sod/
CCF	Classic Caladiums, our founding (2000, Harry Hollander and Bob Hartman, Avon Park)	official	https://classiccaladiums.com/blogs/news/2000-our-founding
CALH	Lake Placid Caladium Festival, history (first festival 1990, organized by Carolyn Phypers and Dot Bates)	official	https://www.caladiumfestival.org/history
FDF	Florida Dairy Farmers, the Larson family (first dairy 1947; moved to Okeechobee County in the 1960s)	official	https://www.floridamilk.com/on-the-farm/meet-our-farmers/larson-family.shtml
MRD	Milking R Dairy, the Rucks family	official	https://www.milkingrdairy.com/meet-the-rucks-family
SEMR	Southeast Milk Inc, the Rucks family member page	official	https://www.southeastmilk.org/the-rucks-family
MCD	McDonald's, Milking R Dairy soft serve supplier profile	press	https://www.mcdonalds.com/us/en-us/about-our-food/meet-our-suppliers/soft-serve-milking-r-dairy.html
DDC	Florida Farm Bureau This Farm CARES, Davie Dairy (founded 1959 in Davie; now Okeechobee)	official	https://www.thisfarmcares.org/davie-dairy
SCFH	Clewiston Sugar Festival, history (1930s company barbecues; revived 1986)	official	https://www.clewistonsugarfestival.com/history
BGJ	Black Gold Jubilee, about (first held 1978 at McDonald Park)	official	https://blackgoldjubilee.org/about-us
BGH	City of Belle Glade, about our history (incorporated 9 April 1928; 1928 hurricane; Her Soil is Her Fortune)	official	https://www.belleglade.gov/community/page/about-our-history
AVP	City of Avon Park, then and now (incorporated as Lake Forest 1886)	official	https://www.avonpark.city/community/page/avon-park-then-and-now
OKMS	Okeechobee Main Street, Speckled Perch Festival (oldest celebration in Okeechobee)	official	https://okeechobeemainstreet.org/speckled-perch-festival/
ARDO	Arcadia All-Florida Championship Rodeo, official site (99th annual edition, March 2026)	official	https://arcadiarodeo.com/

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VG	Glades County Tourism, Lakeport (annual Sour Orange Festival)	official	https://visitglades.org/glades-county/lakeport/
FCFL	Farm Credit of Florida (13 offices in 36 counties, West Palm Beach headquarters)	official	https://www.farmcreditfl.com/
FCFLA	Farm Credit of Florida, Arcadia and Wauchula appreciation dinner and 20 million dollar patronage, 2025	official	https://www.farmcreditfl.com/updates/night-remember-arcadia-wauchula-appreciation-dinner
LPW	Llano Partners Wildlife (family ranching operation in New Mexico, the Texas Panhandle and South Central Florida)	official	https://www.llanopartnerswildlife.com/
OIKB	Blue Head Ranch direct sales page (31,000 acres, 6,000 Florida Cracker cattle, the 90 Mile Prairie)	official	https://shop.oikosfoodclub.org/vendors/blue-head-ranch
OIKU	Udder Cattle Company direct sales page (EATFLORIDABEEF)	official	https://shop.oikosfoodclub.org/vendors/udder-cattle-company
TFCL	Florida Farm Bureau This Farm CARES, Lykes Bros Inc (2018 designation)	reference	https://www.thisfarmcares.org/lykes-bros-inc
TFCJ	Florida Farm Bureau This Farm CARES, Joshua Citrus Inc (2018 designation)	press	https://www.thisfarmcares.org/joshua-citrus-inc
EIP1	Ecosystem Investment Partners, Peace River Mitigation Bank (Hardee County)	reference	https://ecosystempartners.com/project/peace-river/
EIP2	Ecosystem Investment Partners, Boran Ranch Mitigation Bank (DeSoto County, purchased 2014)	reference	https://ecosystempartners.com/project/boran-ranch/
FPCB	Florida Panther Conservation Banks, about (first USFWS approved panther conservation bank; Hendry County)	reference	https://pantherconservation.com/about-fpcb
LCAN	Land Conservation Assistance Network, Florida Panther Conservation Bank (1,930 acres, approved 21 December 2007)	reference	https://www.landcan.org/local-resources/Florida-Panther-Conservation-Bank/68496/
FWCF	Florida Wildlife Corridor Foundation, the Florida Wildlife Corridor Act into law (SB 976, signed 30 June 2021)	reference	https://floridawildlifecorridor.org/florida-wildlife-corridor-act-into-law/

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FSCL	Florida Sugar Cane League, party to the Canal Point cultivar agreement (per USDA ARS)	official	https://www.ars.usda.gov/southeast-area/canal-point-fl/sugarcane-field-station/docs/aboutus/
NPR08	NPR, Florida gains Everglades land from U.S. Sugar, 24 June 2008	press	https://www.npr.org/2008/06/24/91853375/florida-gains-everglades-land-from-u-s-sugar
BNO10	Broward Net Online, SFWMD closes US Sugar purchase, October 2010 (26,800 acres, 194 million dollars)	press	http://browardnetonline.com/2010/10/sfwmd-closes-us-sugar-purchase-to-improve-everglades/
BB22	Baking Business, US Sugar completes purchase of Imperial, 2022	press	https://www.bakingbusiness.com/articles/57905-us-sugar-corp-completes-purchase-of-imperial
FP22	Florida Politics, U.S. Sugar finalizes 315 million dollar purchase of Imperial Sugar	press	https://floridapolitics.com/archives/573709-u-s-sugar-finalizes-315m-purchase-of-imperial-sugar-co-as-feds-look-to-block-sale
FPGW	Farm Progress, George Wedgworth: fifty years of progress for Florida sugar cane	press	https://www.farmprogress.com/management/george-wedgworth-fifty-years-of-progress-for-florida-sugar-cane
SEAGW	Southeast AgNET, George Wedgworth, the passing of a Florida agricultural legend, 16 November 2016	press	https://southeastagnet.com/2016/11/16/george-wedgworth-the-passing-of-a-florida-agricultural-legend/
ALIP05	US Newswire item, 6 September 2005, Atlantic Sugar mill closure (reposted; graded accordingly)	press	https://www.alipac.us/f12/atlantic-sugar-mill-set-close-thanks-cafta-8154/
CIM19	Citrus Industry magazine, Southern Gardens Citrus to cease processing, 10 September 2019	press	https://citrusindustry.net/2019/09/10/southern-gardens-citrus-to-cessce-processing/
CIM25A	Citrus Industry magazine, Florida citrus decline detailed, 8 January 2025	press	https://citrusindustry.net/2025/01/08/florida-citrus-decline-detailed/
CIM25B	Citrus Industry magazine, Alico posts results after last major citrus harvest, 20 August 2025	press	https://citrusindustry.net/2025/08/20/alico-posts-results-after-last-major-citrus-harvest/
CIMHLB	Citrus Industry magazine, what we have learned from 20 years of HLB research in Florida, 10 December 2025	press	https://citrusindustry.net/2025/12/10/learned-years-hlb-research-florida/
CIMFCM	Citrus Industry magazine, the founding of Florida Citrus Mutual, 16 July 2019	press	https://citrusindustry.net/2019/07/16/pieces-of-the-past-the-founding-of-florida-citrus-mutual/

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CIMHAN	Citrus Industry magazine, Hardee County citrus and cattle land protected, 5 March 2026 (Hancock family RFLPP easement on Charlie Creek)	press	https://citrusindustry.net/2026/03/05/hardee-county-citrus-cattle-land-protected/
BOBS25	Business Observer, Florida's citrus groves flounder, 17 January 2025 (172 employees; about 125 years of predecessor history as described)	press	https://www.businessobserverfl.com/news/2025/jan/17/floridas-citrus-groves-flounder/
WGCU25	WGCU, Alico files Collier County development plans for two villages, 14 March 2025	press	https://www.wgcu.org/building-construction/2025-03-14/alico-inc-files-collier-county-development-plans-for-two-villages
FORT25	Fortune, Florida citrus crisis, 16 April 2025 (statewide acreage from over 832,000 to about 275,000)	press	https://fortune.com/2025/04/16/florida-citrus-crisis-orange-crop-downturn-alico-housing
ATLFED	Federal Reserve Bank of Atlanta, Florida citrus industry faces an uncertain future, 25 May 2023 (244 million boxes 1997 to 1998; 45 million by 2021 to 2022)	official	https://www.atlantafed.org/economy-matters/regional-economics/2023/05/25/florida-citrus-industry-faces-an-uncertain-future
JAX23	Jacksonville Today, Florida's disappearing citrus processing industry, 3 January 2023	press	https://jaxtoday.org/2023/01/03/floridas-disappearing-citrus-processing-industry/
CFDCP	Central Florida Development Council, Peace River Citrus Products expansion at Bartow	press	https://www.cfdc.org/peace-river-citrus-products-expansion-a-boon-for-bartow-and-polk-county/
CFAN1	Central Florida Ag News, Florida roots: the Latt Maxcy heritage	press	https://centralfloridaagnews.com/florida-roots-the-latt-maxcy-heritage/
CFAN2	Central Florida Ag News, Florida roots: Peace River Packing Company	press	https://centralfloridaagnews.com/florida-roots-7/
CFAN3	Central Florida Ag News, Lake Placid gears up for the 34th annual Caladium Festival (more than 95 percent of the world's caladium bulbs, as reported)	press	https://centralfloridaagnews.com/lake-placid-gears-up-for-34th-annual-caladium-festival/
FCH	Farm Credit, Joshua Citrus story	press	https://farmcredit.com/stories/joshua-citrus/
FTLO	Florida Trend, Florida's biggest private landowners (Lykes Brothers at 337,000 Florida acres)	press	https://www.floridatrend.com/article/2195/floridas-biggest-private-landowners/?page=8
TBBW1	Tampa Bay Business and Wealth, Doyle Carlton's way of life, 7 January 2020	press	https://tbbwmag.com/2020/01/07/doyle-carltons-way-of-life/

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TBBW2	Tampa Bay Business and Wealth, Doyle Carlton on the origin of Roman III Ranches, 24 April 2020	press	https://tbbwmag.com/2020/04/24/doyle-carlton-talks-about-the-origin-of-roman-iii-ranches/
SPPBH	SPP Land, 66,128 acre Blue Head Ranch tract closed (2019, estate of Ben Hill Griffin Jr.)	press	https://sppland.com/66128-acre-tract-closed-in-60-days/
LWPBH	Live Water Properties, Bright Hour Ranch listing (Houghland easements from 1998; 5,787 acre portion sold 2020)	press	https://www.livewaterproperties.com/properties/bright-hour-ranch/
HNSLP	Highlands News-Sun, partnership purchase conserves prized Lake Placid property (Lykes 135 acre former grove to a USFWS easement, 2025)	press	https://www.midfloridanewspapers.com/highlands_news-sun/news/partnership-purchase-conserves-prized-lake-placid-property/article_b3e7-86f95a77eebe.html
HNSG	Highlands News-Sun, Highlands primed for growth (Sebring and Avon Park approvals)	press	https://www.midfloridanewspapers.com/highlands_news-sun/news/highlands-primed-for-growth/article_55e97bf2-87a4-11ed-a490-1356
HNSF	Highlands News-Sun, Highlands County Fair starts today (February 2025)	press	https://www.midfloridanewspapers.com/highlands_news-sun/news/highlands-county-fair-starts-today/article_e4931d46-e494-11ef-aa
YSOAK	The Sun (yoursun.com), hundreds of homes planned in DeSoto County, 19 May 2026 (Oak Stone, 1,900 homes on 641 acres)	press	https://www.yoursun.com/arcadia/news/hundreds-of-homes-planned-in-desoto-county/article_e46b0286-dcb4-4b5b-8950-74db0f56fcde
YSPIO	Highlands News-Sun via yoursun.com, pioneers paved the way (caladium pioneer families; Happiness Farms 1964)	press	https://www.yoursun.com/sebring/news/pioneers-paved-the-way/article_ca9b597e-9db6-11e9-b356-ef74c7d8e7c6.html
WUSF22	WUSE, plans to dig DeSoto County's first phosphate mine on hold, 28 July 2022	press	https://www.wusf.org/environment/2022-07-28/plans-dig-desoto-county-first-phosphate-mine-on-hold
PRN12	PR Newswire, Mosaic announces settlement of South Fort Meade phosphate mine litigation, 21 February 2012	press	https://www.prnewswire.com/news-releases/the-mosaic-company-announces-settlement-of-south-fort-meade-phosphate-mine-litigation
GPGA	Growing Produce, grower achievement award: TKM Bengard Farms (Basore family; 1996 partnership)	press	https://www.growingproduce.com/vegetables/grower-achievement-award-stand-tall-and-deliver/
SCGH	Specialty Crop Grower, a recipe for sustained success (Hundley Farms; John L. Hundley)	press	https://specialtycropgrower.com/hundley-hall-of-fame-sci-magazine/

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SUNR	Sunbelt Ag Expo, Rick Roth, Florida Farmer of the Year 2020 to 2021	press	https://sunbeltexpo.com/raymond-r-rick-roth-jr-florida-farmer-of-the-year-2020/
DHM	Dairy Herd Management, the rich legacy of Florida's Larson Dairy	press	https://www.dairyherd.com/news/dairy-production/rich-legacy-floridas-larson-dairy
COWS	Cowsmo, Louis Red Larson obituary (died 17 July 2020)	press	https://cowsmo.com/news/louis-red-larson-obituary/
WUFT26	WUFT, how South Florida curbed dairy pollution in the 1980s, 25 March 2026 (the Dairy Rule and buyout)	press	https://www.wuft.org/environment/2026-03-25/deja-moo
MAC	Morning Ag Clips, catchy new caladium cultivars from UF/IFAS	press	https://www.morningagclips.com/check-out-these-catchy-new-caladium-cultivars-from-uf-ifas/
GHM	Greenhouse Management, UF ornamental breeding program unveils its 50th and 51st caladiums	press	https://www.greenhousemag.com/news/university-florida-ornamental-breeding-program-new-caladiums-zhnao-deng/
SEAGL	Southeast AgNET, DeSantis and Cabinet back land deals, 30 March 2022 (Lykes Fisheating Creek basin easement, 6,864 acres, 10.6 million dollars)	press	https://southeastagnet.com/2022/03/30/desantis-cabinet-back-land-deals/
SEAGG1	Southeast AgNET, grower trials: John Gose, Lykes Bros, Highlands County, 4 December 2006	press	https://southeastagnet.com/2006/12/04/grower-trials-4-john-gose-lykes-bros-highlands-co/
SEAGG2	Southeast AgNET, recent Florida Heartland freeze, area citrus growers report, 23 February 2007	press	https://southeastagnet.com/2007/02/23/recent-fl-heartland-freeze-area-citrus-growers-report/
SSMAG	Site Selection Magazine, the sweet spot for global trade (Florida's Heartland REDI)	press	https://siteselection.com/the-sweet-spot-for-global-trade/
HERCT	Herald-Advocate, riders cross Hardee County on the annual Cracker Trail ride	press	https://www.theheraldadvocate.com/news/riders-cross-hardee-county-on-annual-cracker-trail-ride/article_4ca6b4ca-d0d1-11ee-890
LONCT	Lake Okeechobee News, annual Cracker Trail ride to pass through Okeechobee County	press	https://lakeonews.com/stories/annual-cracker-trail-ride-to-pass-through-okeechobee-county,71789
FRFL	Florida Rambler, Swamp Cabbage Festival, LaBelle	press	https://www.floridarambler.com/florida-festivals/swamp-cabbage-festival-labelle/
BDBPB	Business Development Board of Palm Beach County, agribusiness (western county production leadership; 456,001 acres in agriculture)	press	https://bdb.org/industries/agribusiness/

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PNMC	Perishable News, from 1929 to 2015 and beyond, Miami's McArthur Dairy	press	https://perishablenews.com/dairy/from-1929-to-2015-beyond-miamis-mcarthur-dairys-got-milk/
WUSS	Wikipedia, U.S. Sugar	reference	https://en.wikipedia.org/wiki/U.S._Sugar
JMFS	Florida sugar industry background, jaimemontilla.com (documented private research history; corroborated where possible)	reference	https://www.jaimemontilla.com/florida-sugar-industry-background
FHS29	Florida Historical Society, grand opening of the sugar mill in Clewiston, 19 January 1929	reference	https://myfloridahistory.org/date-in-history/january-19-1929/grand-opening-sugar-mill-clewiston
ENCFC	Encyclopedia.com, Florida Crystals Inc	reference	https://www.encyclopedia.com/books/politics-and-business-magazines/florida-crystals-inc
WFAN	Wikipedia, Fanjul family and Fanjul brothers	reference	https://en.wikipedia.org/wiki/Fanjul_family
WSCGC	Wikipedia, Sugar Cane Growers Cooperative of Florida (chartered July 1960; Glades Sugar House opened 22 November 1962)	reference	https://en.wikipedia.org/wiki/Sugar_Cane_Growers_Cooperative_of_Florida
CLUIB	Center for Land Use Interpretation, Bryant Sugar Mill site	reference	https://clui.org/newsletter/winter-2022/lake-okeechobee/points-interest-around-lake-okeechobee/bryant-sugar-mill
CLUIO	Center for Land Use Interpretation, Okeelanta sugar plant	reference	https://clui.org/newsletter/winter-2022/lake-okeechobee/points-interest-around-lake-okeechobee/okeelanta-sugar-plant
CLUIS	Center for Land Use Interpretation, Osceola sugar mill	reference	https://clui.org/newsletter/winter-2022/lake-okeechobee/points-interest-around-lake-okeechobee/osceola-sugar-mill
WSCFE	Wikipedia, South Central Florida Express (171 miles; U.S. Sugar purchase 17 September 1994)	reference	https://en.wikipedia.org/wiki/South_Central_Florida_Express
WIMP	Wikipedia, Imperial Sugar	reference	https://en.wikipedia.org/wiki/Imperial_Sugar
ELCT	Everglades Law Center timeline, the Talisman purchase	reference	https://evergladeslaw.org/timeline/interior-department-state-florida-finalize-deal-purchase-talisman-property/
WEAA	Wikipedia, Everglades Agricultural Area (established under the 1948 Central and Southern Florida Project)	reference	https://en.wikipedia.org/wiki/Everglades_Agricultural_Area
WHHD	Wikipedia, Herbert Hoover Dike (1926 and 1928 hurricanes; levees built 1932 to 1938)	reference	https://en.wikipedia.org/wiki/Herbert_Hoover_Dike
WMOTT	Wikipedia, Charles Stewart Mott	reference	https://en.wikipedia.org/wiki/Charles_Stewart_Mott
PBCH1	Palm Beach County History Online, Canal Point	reference	https://education.pbchistory.org/pbc_community/canal-point/
PBCH2	Palm Beach County History Online, South Bay	reference	https://education.pbchistory.org/pbc_community/south-bay/

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PBCH3	Palm Beach County History Online, draining the Everglades (Everglades Drainage District, 1907)	reference	https://education.pbchistory.org/draining-the-everglades/
SJH	St. Johns River Water Management District, Florida water management history 1900 to 1949	official	https://www.sjrwmd.com/history/1900-1949/
WDRAIN	Wikipedia, draining and development of the Everglades	reference	https://en.wikipedia.org/wiki/Draining_and_development_of_the_Everglades
WDIS	Wikipedia, Hamilton Disston (1881 purchase of 4 million acres at 25 cents an acre)	reference	https://en.wikipedia.org/wiki/Hamilton_Disston
WBHG	Wikipedia, Ben Hill Griffin Jr	reference	https://en.wikipedia.org/wiki/Ben_Hill_Griffin_Jr.
WALICO	Wikipedia, Alico Inc	reference	https://en.wikipedia.org/wiki/Alico,_Inc.
KRCH	King Ranch Inc company history (company-histories.com; Running W Citrus 1993; Consolidated Citrus 1998 with Collier interests and Turner Foods groves)	reference	https://www.company-histories.com/King-Ranch-Inc-Company-History.html
WKR	Wikipedia, King Ranch	reference	https://en.wikipedia.org/wiki/King_Ranch
WLYK	Wikipedia, Lykes Brothers	reference	https://en.wikipedia.org/wiki/Lykes_Brothers
WCARL	Wikipedia, Doyle E. Carlton	reference	https://en.wikipedia.org/wiki/Doyle_E._Carlton
WCARLJ	Wikipedia, Doyle E. Carlton Jr	reference	https://en.wikipedia.org/wiki/Doyle_E._Carlton_Jr.
AGHOFC	Florida Agricultural Hall of Fame, Doyle Carlton (1991)	reference	https://floridaaghalloffame.org/1991/10/doyle-carlton/
AGHOFP	Florida Agricultural Hall of Fame, Pete Clemons (2011)	reference	https://floridaaghalloffame.org/2011/11/pete-clemons/
AGHOFM	Florida Agricultural Hall of Fame, James Neville McArthur (2006)	reference	https://floridaaghalloffame.org/2006/11/james-neville-mcarthur/
AGHOFH	Florida Agricultural Hall of Fame, John L. Hundley (2022 class)	reference	https://floridaaghalloffame.org/2021/10/john-l-hundley/
AGHOFW	Florida Agricultural Hall of Fame, George Wedgworth (1994)	reference	https://floridaaghalloffame.org/1994/10/george-wedgworth/
AGHOFR	Florida Agricultural Hall of Fame, Ruth Wedgworth (1988)	reference	https://floridaaghalloffame.org/1988/10/ruth-wedgworth/
AGHOFL	Florida Agricultural Hall of Fame, Louis Larson (1981)	reference	https://floridaaghalloffame.org/1981/10/louis-larson/
FHBP	Florida History Blog, the Parker brothers ranch of DeSoto County	reference	https://floridahistoryblog.com/the-parker-brothers-of-desoto-county/
FHBW	Florida History Blog, Wauchula	reference	https://floridahistoryblog.com/cities/wauchula/

ID	SOURCE	TIER	ADDRESS
WHEN	Wikipedia, Francis A. Hendry	reference	https://en.wikipedia.org/wiki/Francis_A._Hendry
FLMR	Florida Memory, Florida cattle ranching photo exhibit	reference	https://www.floridamemory.com/learn/exhibits/photo_exhibits/ranching/
IFASCR	UF/IFAS blog, Cracker: extension, beef cattle and the end of Florida's open range (1949 fence law)	reference	https://blogs.ifas.ufl.edu/ifascomm/2014/07/10/cracker-extension-beef-cattle-and-the-end-of-floridas-open-range/
DCHS	DeSoto County Historical Society, Arcadia All-Florida Rodeo	reference	https://historicsdesoto.org/event/arcadia-all-florida-rodeo/
WCTR	Wikipedia, Florida Cracker Trail	reference	https://en.wikipedia.org/wiki/Florida_Cracker_Trail
FST	Florida Seminole Tourism, the legacy of Red Barn and Seminole cattle (1936 starter herds at Brighton)	reference	https://floridaseminoletourism.com/red-barn-and-seminole-cattle/
WADAMS	Wikipedia, Adams Ranch (founded 1937; Braford breed from 1947)	reference	https://en.wikipedia.org/wiki/Adams_Ranch
WSEB	Wikipedia, Sebring, Florida	reference	https://en.wikipedia.org/wiki/Sebring,_Florida
WAVP	Wikipedia, Avon Park, Florida	reference	https://en.wikipedia.org/wiki/Avon_Park,_Florida
WLP	Wikipedia, Lake Placid, Florida (Lake Stearns renamed 1927; 98 percent of the world's caladium bulbs as reported)	reference	https://en.wikipedia.org/wiki/Lake_Placid,_Florida
WFRO	Wikipedia, Frostproof, Florida and history of Frostproof	reference	https://en.wikipedia.org/wiki/History_of_Frostproof,_Florida
WFM	Wikipedia, Fort Meade, Florida	reference	https://en.wikipedia.org/wiki/Fort_Meade,_Florida
WWAU	Wikipedia, Wauchula, Florida	reference	https://en.wikipedia.org/wiki/Wauchula,_Florida
WBG	Wikipedia, Bowling Green, Florida	reference	https://en.wikipedia.org/wiki/Bowling_Green,_Florida
WZS	Wikipedia, Zolfo Springs, Florida	reference	https://en.wikipedia.org/wiki/Zolfo_Springs,_Florida
WARC	Wikipedia, Arcadia, Florida	reference	https://en.wikipedia.org/wiki/Arcadia,_Florida
WOKE	Wikipedia, Okeechobee, Florida	reference	https://en.wikipedia.org/wiki/Okeechobee,_Florida
WOKC	Wikipedia, Okeechobee County, Florida	reference	https://en.wikipedia.org/wiki/Okeechobee_County,_Florida
WMH	Wikipedia, Moore Haven, Florida	reference	https://en.wikipedia.org/wiki/Moore_Haven,_Florida
WCLE	Wikipedia, Clewiston, Florida	reference	https://en.wikipedia.org/wiki/Clewiston,_Florida
WLAB	Wikipedia, LaBelle, Florida	reference	https://en.wikipedia.org/wiki/LaBelle,_Florida
WBGL	Wikipedia, Belle Glade, Florida	reference	https://en.wikipedia.org/wiki/Belle_Glade,_Florida
WPAH	Wikipedia, Pahokee, Florida	reference	https://en.wikipedia.org/wiki/Pahokee,_Florida

ID	SOURCE	TIER	ADDRESS
WSBY	Wikipedia, South Bay, Florida	reference	https://en.wikipedia.org/wiki/South_Bay,_Florida
WCP	Wikipedia, Canal Point, Florida	reference	https://en.wikipedia.org/wiki/Canal_Point,_Florida
WBRY	Wikipedia, Bryant, Florida (mill town demolished 2016)	reference	https://en.wikipedia.org/wiki/Bryant,_Florida
WFSR	Wikipedia, Florida Southern Railway (first train to Punta Gorda 24 July 1886)	reference	https://en.wikipedia.org/wiki/Florida_Southern_Railway
WHCB	Wikipedia, Haines City Branch of the Atlantic Coast Line (complete to Sebring June 1912)	reference	https://en.wikipedia.org/wiki/Haines_City_Branch
WFWN	Wikipedia, Florida Western and Northern Railroad (Seaboard, final spike 21 January 1925)	reference	https://en.wikipedia.org/wiki/Florida_Western_and_Northern_Railroad
WKVL	Wikipedia, Kissimmee Valley Line (FEC to Okeechobee 1915; lake shore extension to Belle Glade by 1923)	reference	https://en.wikipedia.org/wiki/Kissimmee_Valley_Line
LAM4	History of Okeechobee County, chapter 4 (lamartin.com; Tantie, the FEC arrival 4 January 1915)	book	https://www.lamartin.com/history/history_of_okeechobee_county/chapter4.htm
LAM6	History of Okeechobee County, chapter 6 (Speckled Perch Festival since 1965)	book	https://www.lamartin.com/history/history_of_okeechobee_county/chapter6.htm
WFDACS	Wikipedia, Florida Department of Agriculture and Consumer Services	reference	https://en.wikipedia.org/wiki/Florida_Department_of_Agriculture_and_Consumer_Services
WFDOC	Wikipedia, Florida Department of Citrus	reference	https://en.wikipedia.org/wiki/Florida_Department_of_Citrus
FLHSC	Florida Historical Society, Florida Frontiers, Florida cattle (Florida Cattlemen's Association formed in Kissimmee in 1934)	reference	https://myfloridahistory.org/frontiers/article/20
FDPI	FDACS Division of Plant Industry blog, Florida's citrus production: the long march south	official	https://fdacsdpi.wordpress.com/2013/02/28/floridas-citrus-production-the-long-march-south/
FCMFZ	Florida Citrus Mutual, timeline of major Florida freezes	official	http://flcitrusmutual.com/render.aspx?p=%2Findustry-issues%2Fweather%2Ffreeze_timeline.aspx
INVSP	National Invasive Species Information Center, citrus greening (first discovered in Florida in 2005)	official	https://www.invasivespeciesinfo.gov/terrestrial/pathogens-and-diseases/citrus-greening
WCW	Wikipedia, Citrus World (14 member citrus organizations)	reference	https://en.wikipedia.org/wiki/Citrus_World

ID	SOURCE	TIER	ADDRESS
WTROP	Wikipedia, Tropicana Products and Tropicana Brands Group	reference	https://en.wikipedia.org/wiki/Tropicana_Products
WROSSI	Wikipedia, Anthony T. Rossi	reference	https://en.wikipedia.org/wiki/Anthony_T._Rossi
WCUT	Wikipedia, Cutrale	reference	https://en.wikipedia.org/wiki/Cutrale
WMM	Wikipedia, Minute Maid (Florida groves sold in 1997 per the reference record)	reference	https://en.wikipedia.org/wiki/Minute_Maid
WASR	Wikipedia, American Sugar Refining	reference	https://en.wikipedia.org/wiki/American_Sugar_Refining
WNEE	Wikipedia, NextEra Energy (FPL Group holding company from 1984; renamed 2010)	reference	https://en.wikipedia.org/wiki/NextEra_Energy
WFPSC	Wikipedia, Florida Public Service Commission (formed 1887)	reference	https://en.wikipedia.org/wiki/Florida_Public_Service_Commission
WDESO	Wikipedia, DeSoto Next Generation Solar Energy Center	reference	https://en.wikipedia.org/wiki/DeSoto_Next_Generation_Solar_Energy_Center
WDUDA	Wikipedia, A. Duda & Sons	reference	https://en.wikipedia.org/wiki/A._Duda_%26_Sons
ENCD	Encyclopedia.com, A. Duda and Sons Inc	reference	https://www.encyclopedia.com/books/politics-and-business-magazines/duda-sons-inc
WRUTH	Wikipedia, Ruth Springer Wedgworth	reference	https://en.wikipedia.org/wiki/Ruth_Springer_Wedgworth
WGEO	Wikipedia, George Wedgworth	reference	https://en.wikipedia.org/wiki/George_Wedgworth
DNBCC	Dun & Bradstreet, Consolidated Citrus Limited Partnership, Fort Myers	reference	https://www.dnb.com/business-directory/company-profiles/consolidated_citrus_limited_partnership.6268de17fd38f3422d7e01a1165c8
DNBMA	Dun & Bradstreet, McArthur Farms Inc, Okeechobee	reference	https://www.dnb.com/business-directory/company-profiles/mcarthur_farms_inc.d6863194550296169873b65a58ee90b4.html
FBGA	Florida Blueberry Growers Association, about, and the 2023 Hardee County grower meeting	official	https://www.floridablueberrygrowers.org/about-us
EDISB	UF/IFAS EDIS, Florida's commercial blueberry industry (south central district counties)	reference	https://ask.ifas.ufl.edu/publication/AC031
EDISW	UF/IFAS EDIS, Florida crop and pest management profile: watermelon (rotation on pasture land)	reference	https://ask.ifas.ufl.edu/publication/PI031
FCHOF	Florida Citrus Hall of Fame, Latimer Latt Maxcy	reference	https://floridacitrushalloffame.com/inductees/latimer-latt-maxcy/
CIQF	Cause IQ, Florida Heartland Economic Region of Opportunity (EIN 81-1760111, Okeechobee)	reference	https://www.causeiq.com/organizations/florida-heartland-economic-region-of-opportunity,811760111/
CIQH	Cause IQ, Highlands County Citrus Growers Association	reference	https://www.causeiq.com/organizations/highlands-county-citrus-growers-association,593005931/

ID	SOURCE	TIER	ADDRESS
DDOG	Eshenbaugh Land Company, DeSoto County annexation and expansion projects 2025 to 2026	reference	https://www.thedirtdog.com/desoto-county-fl-annexation-expansion-projects-2025-2026/
EVWM	Eventbrite, DeSoto County Watermelon Festival 2025	reference	https://www.eventbrite.com/e/desoto-county-watermelon-festival-tickets-1100189679949
VDWM	Visit DeSoto, DeSoto County Watermelon Festival	official	https://visitdesoto.com/event/desoto-county-watermelon-ag-festival/
EVSC	Eventeny, Swamp Cabbage Festival (began 1966)	reference	https://www.eventeny.com/events/Swamp-Cabbage-Festival-358/
STHF	SimpleTix, 89th annual Highlands County Fair (2025)	reference	https://www.simpletix.com/e/89th-annual-highlands-county-fair-tickets-249014
SWFO	Southwest Florida Online, Glades Sour Orange Festival in Lakeport (2010)	press	http://swflorida.blogspot.com/2010/01/glades-sour-orange-festival-in-lakeport.html
SEBCH	Sebring Chamber of Commerce, history of Sebring	press	https://www.sebring.org/history-of-sebring/
AUDL	Audubon Florida, sustainable rancher of the year 2015, Lykes Ranch	press	https://www.audubon.org/florida/news/audubon-florida-presents-sustainable-rancher-year-award-2015-lykes-ranch

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INDEX OF NODES

All operations, people, towns, institutions and events on the map, grouped by layer and ordered by year. The swatch repeats the layer colour used on the interactive map. Source ids are expanded in the source register.

NAME	TYPE	LAYER	YEARS	HUB REGION	ROLE	TOP TEN	STATUS AS OF CUTOFF	CONFIDENCE AND SOURCES
■ Joshua Citrus Inc	business	Citrus	1887	Peace River valley	the oldest family grove in DeSoto County, per the family record		Operating; about 300 acres of groves, a packinghouse and a retail store under the fifth and sixth Sheller generations.	High JCA FCH TFCJ
■ Atlantic Land and Improvement Company	business	Citrus	1900 to 1960	Outside the Heartland	the railroad land company behind Alico		Gone; its Florida properties become Alico in 1960.	High ALHIST
■ Latt Maxcy	person	Citrus		The Ridge	founder of Florida Citrus Mutual		Died 1971, the year of his Florida Citrus Hall of Fame induction.	High CFAN1 LMH FCHOF CIMFCM
■ Latt Maxcy Corporation	business	Citrus	1925	The Ridge	the Ridge's pioneer citrus and cattle corporation		Operating, 100 percent family owned, with about 40,000 acres of ranch land, 6,000 acres of citrus and about 99 percent of Citizens Bank and Trust.	High LMH CFAN1 WFRO
■ Larry Black	person	Citrus		The Ridge	fifth generation packinghouse manager		General manager of Peace River Packing Company.	Medium CFAN2
■ Ben Hill Griffin IV	person	Citrus		The Ridge	the fourth Griffin generation		President of Ben Hill Griffin Inc.	High WBHG BHGC
■ Ben Hill Griffin Inc	business	Citrus	1933	The Ridge	the Griffin family citrus and cattle company	top ten	Operating under Ben Hill Griffin IV with groves, a commercial cattle ranch and the Griffin Fertilizer subsidiary.	High BHGC FNG WBHG MOD
■ Ben Hill Griffin Jr	person	Citrus		The Ridge	the dominant Ridge citrus and cattle figure of his century		Died 1990; his estate's Blue Head Ranch sells in 2019.	High WBHG BHGC
■ Alico Inc	business	Citrus	1960	The Ridge	the listed land company that left citrus	top ten	Operating as a diversified land company; the citrus division is wound down after the 2024 to 2025 harvest and about 49,537 acres remain across eight counties.	High ALHIST ALPR25 AL10K ALSEC1 ALSEC3 ALPR26 WALICO BOBS25 MOD
■ Ben Hill Griffin III	person	Citrus		The Ridge	the second Griffin generation at Alico		Chairs the family company after leading Alico to 2004.	Medium WALICO WBHG
■ Southern Gardens Citrus	business	Citrus	1994	The Glades	U.S. Sugar's citrus subsidiary		Operating groves, a nursery and juice storage; the plant no longer processes fruit.	High CIM19 USSH FNG APHIS
■ Consolidated Citrus LP	business	Citrus	1998	Outside the Heartland	the King Ranch citrus partnership		Operating as King Ranch's Florida citrus arm, described by its parent as the largest juice orange producing operation in the United States.	High KRCH KRT KRC SBCON DNBCC
■ Turner Foods	business	Citrus	1998 to 1998	Outside the Heartland	the utility's citrus company		Absorbed; its groves pass to Consolidated Citrus in 1998.	Medium KRCH
■ Citrus greening reaches Florida	event	Citrus	2005	The Glades	the disease behind the grove to pasture conversion		Uncured; the single largest driver of the production collapse.	High INVSP CIMHLB ATLFED NASS24 FORT25 CIM25A
■ John Gose	person	Citrus		The Ridge	Lykes citrus executive and association president		Documented in the role in 2006 and 2007.	High SEAGG1 SEAGG2
■ Highlands County Citrus Growers Association	organisation	Citrus		The Ridge	the county's grower institution		Operating from US 27 South in Sebring for the county's commercial growers.	High HCCGA CIQH SEAGG1
■ Alico citrus wind down	event	Citrus	2025	The Ridge	the largest single citrus exit of the greening era within this dataset		Complete through the 2025 harvest; about 3,460 acres continue under third party caretakers through 2026.	High ALPR25 AL10K ALSEC2 BOBS25 WGPU25 ALPR26
■ Griffin Fertilizer	business	Citrus		The Ridge	the family company's fertilizer arm		Operating as a Ben Hill Griffin Inc subsidiary making dry and liquid fertilizer.	Medium BHGC
■ John Kiernan	person	Citrus		Outside the Heartland	the executive who ended Alico's citrus century		Serving as Alico's president and chief executive.	High ALPR25 CIM25B
■ Citrus Marketing Services	business	Citrus		The Ridge	Sebring grower member of Florida's Natural		Operating as a Highlands County member of the cooperative.	High FNG
■ Lake Placid Citrus Cooperative	organisation	Citrus		The Ridge	the town's grower cooperative		Operating as the Lake Placid member organization of Florida's Natural.	High FNG
■ Bror Dahlberg	person	Sugar		The Glades	founder of Southern Sugar		Died mid century; his company's failure seeds U.S. Sugar.	Low JMFS
■ Southern Sugar Company	business	Sugar	1925 to 1931	The Glades	the failed founder of the Clewiston sugar industry		Gone; its Clewiston assets become U.S. Sugar Corporation in 1931.	High JMFS FHS29 USSH USS25
■ Charles Stewart Mott	person	Sugar		Outside Florida	founder of U.S. Sugar		Died 1973; his role survives in the company and the foundation ownership stake.	High USSH WMOTT WUSS
■ U.S. Sugar Corporation	business	Sugar	1931	The Glades	the largest sugarcane producer of the Glades	top ten	Operating; farms about 245,000 acres of cane, corn, citrus and vegetables and runs the Clewiston mill and refinery, the railroad, Southern Gardens Citrus and Imperial Sugar.	High USSH MOD WUSS JMFS NPR08 BNO10 BB22 LDC
■ Ruth Wedgworth	person	Sugar		The Glades	matriarch of muck agriculture		Died 1995; Florida Agricultural Hall of Fame, 1988.	High WRUTH AGHOFR WEDGH

NAME	TYPE	LAYER	YEARS	HUB REGION	ROLE	TOP TEN	STATUS AS OF CUTOFF	CONFIDENCE AND SOURCES
■ Wedgworth's Inc and Wedgworth Farms	business	Sugar	1932	The Glades	fertilizer house and family farm of the muck		Operating; the fertilizer company serves about 20,000 acres across south Florida and the family farm grows about 10,000 acres of sugarcane.	High WEDGH WEDGF FPGW AGHOFR
■ Okeelanta Corporation	business	Sugar	1946	The Glades	the largest site of the Fanjul group		Operating; the complex holds a mill, a refinery and the 140 megawatt biomass plant.	High JMFS CLUIO FCM SFWMDNH
■ George Wedgworth	person	Sugar		The Glades	founder of the Sugar Cane Growers Cooperative		Died 2016; led the cooperative for over 50 years.	High WGOE FPGW AGHOFW SEAGW WSCGC
■ Alfonso Fanjul Sr	person	Sugar		The Glades	founder of the Fanjul sugar operations in Florida		Died 1980; his sons run the family companies.	High ENCFC WFAN JMFS FCJ
■ Florida Crystals Corporation	business	Sugar	1960	The Glades	the Fanjul family sugar group		Operating; farms about 190,000 acres in Palm Beach County, runs the Okeelanta and Osceola mills, a refinery, Florida's only rice mill and a biomass plant, and co owns ASR Group.	High FCJ FCM ENCFC WFAN FCRM MOD
■ Osceola Farms	business	Sugar	1960	The Glades	the first Fanjul mill in Florida		Operating as one of Florida Crystals' two mills.	High ENCFC JMFS FCJ CLUIS
■ Sugar Cane Growers Cooperative of Florida	organisation	Sugar	1960	The Glades	the grower owned mill of the Glades		Operating; more than 40 grower owners farm about 70,000 acres and mill over 350,000 tons of raw sugar a year, marketing through ASR Group.	High WSCGC FPGW SCGCH SEAGW
■ Glades County Sugar Growers Cooperative	organisation	Sugar	1961 to 1977	The Glades	Glades County's one modern sugar mill		Closed since 1977.	Medium JMFS
■ Talisman Sugar Corporation	business	Sugar	1962 to 1999	The Glades	the sugar plantation that became restoration land		Gone; its roughly 50,000 acres pass to public ownership in 1999 for Everglades restoration.	High JMFS CWH97 SB10 ELCT
■ Atlantic Sugar Association	organisation	Sugar	1963 to 2005	The Glades	closed grower association mill		Closed; the association merges into Atlantic Holding LLC in 2005.	High JMFS ALIP05
■ Jose Pepe Fanjul	person	Sugar		The Glades	co leader of the family group		Serving as a senior principal of Fanjul Corp.	Medium WFAN
■ Alfonso Fanjul Jr	person	Sugar		The Glades	chief executive of the family group		Serving as chief executive of Fanjul Corp.	Medium WFAN ENCFC
■ New Hope Sugar Company	business	Sugar		The Glades	Fanjul affiliated farming entity		A Fanjul affiliated farming entity named in public records; little else is published about it.	High SFWMDNH
■ Punta Rassa cattle trade	event	Cattle and ranching	1835 to 1900	Outside the Heartland	Spanish gold for Heartland cattle		Historical; commemorated by the Cracker Trail ride.	Medium FLMR WHEN
■ Parker Brothers Ranch	business	Cattle and ranching	1858 to 1963	Peace River valley	the cattle barony of old DeSoto		Gone; sold in 1963 and renamed Bright Hour Ranch.	Medium FHBP
■ Francis Asbury Hendry	person	Cattle and ranching		The Glades	the cattle king of South Florida		Died 1917; Hendry County is created in his honor in 1923.	Medium WHEN
■ Howell Tyson Lykes	person	Cattle and ranching		Outside the Heartland	the doctor who founded a cattle dynasty		Died early in the twentieth century; his descendants still hold the company privately.	High WLYK LYKH
■ Lykes Bros Inc	business	Cattle and ranching	1900	The Glades	the region's largest landowner, a tier of one	top ten	Operating; cattle, citrus, sugarcane, forestry, hunting leases and water storage on a ranch the company states at 339,000 acres.	High LYKH LYKL LYKA LYKC FTLO MOD WLYK TFCL AUDL
■ Lykes Steamship Company	business	Cattle and ranching	1906 to 1997	Outside the Heartland	the shipping line the cattle trade built		No longer part of the company.	High LYKH WLYK
■ Doyle E. Carlton	person	Cattle and ranching		Peace River valley	governor from a Wauchula ranching family		Died 1972.	High WCARL TBBW1
■ Charlie Micco	person	Cattle and ranching		The Glades	first cattle foreman of the Brighton program		A founding trustee of the Seminole cattle enterprise.	Medium FST
■ Seminole Tribe Brighton cattle program	organisation	Cattle and ranching	1936	The Glades	among the nation's leading calf producers, as the Tribe reports		Operating; the Tribe ranks among Florida's leading beef producers.	High FST FCAL
■ Adams Ranch	business	Cattle and ranching	1937	Okeechobee	the Braford breeders		Operating; a fourth generation ranch of about 65,000 acres and roughly 10,000 cows.	Medium WADAMS
■ Williamson Cattle Company	business	Cattle and ranching	1940	Okeechobee	top ranked cow calf ranch of the north shore		Operating under the third and fourth Williamson generations, with cattle in Florida, Alabama and Texas plus citrus and catfish.	High WCC FCAL MOD
■ Open range era and the 1949 fence law	event	Cattle and ranching	1949	Outside the Heartland	the closing of the range		Historical turning point.	Medium IFASCR FLMR FHBP
■ Doyle Carlton III	person	Cattle and ranching		Peace River valley	the third ranching generation		Operating the family ranches with Dale Carlton at Horse Creek.	High TBBW1 TBBW2
■ Doyle E. Carlton Jr	person	Cattle and ranching		Peace River valley	the senator cattleman		Died 2003; Florida Agricultural Hall of Fame, 1991.	High WCARLJ AGHOFC TBBW1
■ Roman III Ranches	business	Cattle and ranching	1957	Peace River valley	the Carlton family ranches		Operating; reported 12th by head count among about 5,000 Florida cattle ranches, per the Florida Cattlemen's Association as cited in press.	High TBBW1 TBBW2 MOD
■ Pete Clemons	person	Cattle and ranching		Okeechobee	the man who modernized the cattle market		Florida Agricultural Hall of Fame, 2011.	High AGHOFF OLM
■ Bright Hour Ranch	business	Cattle and ranching	1963	Peace River valley	the Parker land under conservation		Operating as ranch and conservation land; a 5,787 acre portion sells in 2020.	High FHBP LWPBH DEPBH
■ Bexley Sumter Inc	business	Cattle and ranching	2012	Place not recorded	a large and low profile Heartland landowner	top ten	Active Florida corporation of the Bexley family; no public operating profile of its Heartland holdings is found.	High SBBEX MOD

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■ Wes Williamson	person	Cattle and ranching		Okeechobee	association president from the family ranch		A principal of Williamson Cattle Company.	High FCAL WCC
■ 4C's Land & Cattle LLLP	business	Cattle and ranching	2017	Place not recorded	registry level ranch owner		Active Florida limited partnership; no public operating profile is found.	Low SB4C MOD
■ Blue Head Ranch	business	Cattle and ranching		The Ridge	the 90 Mile Prairie ranch	top ten	Operating; a working ranch of about 4,000 head per the state record, inside a 43,051 acre Florida Forever project.	High SPPBH DEPBH DEPLTL OIKB MOD
■ Udder Cattle Company Inc	business	Cattle and ranching	2020	Okeechobee	direct to consumer beef on open pasture		Operating; sells finished beef direct under the EATFLORIDABEEF brand.	High SBUDD OIKU MOD
■ Llano Ranches LP	business	Cattle and ranching	2021	The Ridge	the fourth largest agricultural holding on the roll	top ten	Operating; a family ranching operation with commercial cattle and managed hunting in New Mexico, the Texas Panhandle and South Central Florida, per its own page.	High SBLLA LPW MOD
■ A. Duda & Sons	business	Vegetables, melons and row crops	1926	The Glades	the celery family's diversified land company	top ten	Operating in its fourth and fifth generations, with vegetables, sugarcane, cattle, citrus, sod and real estate.	High DUDA100 DUDAR WDUOTA ENCD MOD
■ Herman Wedgworth	person	Vegetables, melons and row crops		The Glades	the pathologist who became a farmer		Died 1938 in an ice plant accident.	High WEDGH
■ Rick Roth	person	Vegetables, melons and row crops		The Glades	farmer of the year from the muck		President of Roth Farms.	High SUNR ROTH
■ Roth Farms	business	Vegetables, melons and row crops	1948	The Glades	radishes, leafy greens, cane, rice and sod		Operating; a fourth generation EAA farm with the Ray's Heritage packing house of 2007.	High ROTH SUNR
■ Florida Celery Exchange	organisation	Vegetables, melons and row crops	1950	The Glades	the celery marketers		Historical; its founder goes on to the sugar cooperative.	Medium WGEO
■ Pioneer Growers Cooperative	organisation	Vegetables, melons and row crops	1950	The Glades	the sweet corn cooperative		Operating; manages over 20,000 acres of sweet corn a year plus beans, radishes, celery and cabbage.	High PIONEER
■ King Ranch Florida farming	business	Vegetables, melons and row crops	1961	The Glades	the Texas ranch's EAA farm		Operating; about 20,000 acres of sugarcane, sod, sweet corn, green beans and specialty lettuce.	High KRF KRTG KRT KRCH KRC SBCON
■ Hundley Farms	business	Vegetables, melons and row crops	1969	The Glades	EAA grower of sweet corn, beans, radishes and cane		Operating; about 20,000 acres in the EAA, central Florida and Georgia under the second and third generations.	High AGHOFH SCGH PIONEER
■ John L. Hundley	person	Vegetables, melons and row crops		The Glades	Hall of Fame muck farmer		Living founder; Florida Agricultural Hall of Fame, 2022 class.	High AGHOFH SCGH
■ C&B Farms	business	Vegetables, melons and row crops	1986	The Glades	specialty vegetables on the Hendry muck		Operating; conventional and organic specialty vegetables with documented phosphorus reductions.	High CBC
■ TKM Bengard Farms	business	Vegetables, melons and row crops	1996	The Glades	the largest lettuce grower east of the Mississippi, as the company reports		Operating; more than 8,000 acres of lettuce, leafy greens and sweet corn.	High GPGA TKM
■ DeSoto Watermelon Association	organisation	Vegetables, melons and row crops		Peace River valley	the voice of the rotational melon economy		Operating; promotes watermelon growers, shippers and industry members in the heartland region, in its own words.	High DWA AGC22
■ Global Produce Sales	business	Vegetables, melons and row crops		Outside the Heartland	watermelon marketer		Operating; primarily a marketer of watermelon with its own growing and packing subsidiaries.	High GPS
■ Moore Haven Melons	business	Vegetables, melons and row crops		The Glades	the melon growing subsidiary		Operating as Global Produce Sales' south Florida growing arm.	Low GPS
■ McArthur Farms	business	Specialty crops	1929	Okeechobee	the historic giant of Florida dairying		The Okeechobee farming company remains registered; the McArthur Dairy brand passes to new ownership in 2020, as reported.	High AGHOFM DNBMA PNMC
■ Larson Dairy	business	Specialty crops	1947	Okeechobee	Florida's largest dairy family, as reported		Operating; the family milks more than 10,000 cows across its operations, the core dairies in Okeechobee County.	High FDF DHM AGHOFL COWS
■ Red Larson	person	Specialty crops		Okeechobee	the dean of Florida dairying		Died 17 July 2020; Florida Agricultural Hall of Fame, 1981.	High FDF COWS AGHOFL
■ Bates Sons & Daughters	business	Specialty crops	1950	The Ridge	first generation caladium pioneers		Operating; Dot and Terri Bates remain named partners of the UF/IFAS breeding program.	High CALH YSPIO MAC CFAN3
■ Davie Dairy	business	Specialty crops	1959	Okeechobee	a Broward dairy moved to the lake		Operating; a phosphorus treatment system removes 80 to 85 percent of phosphorus from outflow.	High DDC
■ Happiness Farms	business	Specialty crops	1964	The Ridge	the largest caladium grower in Lake Placid, as reported		Operating; the first festival is held on the farm.	High YSPIO CALH
■ Duda Sod	business	Specialty crops	1973	The Ridge	turfgrass division with a Ridge farm		Operating; farms at Cocoa and Lake Placid.	High DUDAS
■ Milking R Dairy	business	Specialty crops	1986	Okeechobee	the soft serve dairy		Operating; just over 1,300 cows, with milk supplying McDonald's soft serve across Florida.	High MRD MCD SEMR
■ Lake Okeechobee Dairy Rule and buyout	event	Specialty crops	1987 to 1992	Okeechobee	the rule that reshaped the dairy cluster		Complete by 1992; its legacy shapes the surviving cluster.	Medium WUFT26
■ Carolyn Phypers	person	Specialty crops		The Ridge	caladium grower and festival founder		A principal of Happiness Farms.	High CALH YSPIO
■ Dot Bates	person	Specialty crops		The Ridge	caladium grower and festival founder		A principal of Bates Sons & Daughters.	High CALH MAC
■ Classic Caladiums	business	Specialty crops	2000	The Ridge	tissue culture caladium producer		Operating; runs its own breeding program and collaborates with UF/IFAS.	High CCF MAC
■ Zhanao Deng	person	Specialty crops		Outside the Heartland	the caladium breeder		UF/IFAS ornamental breeder at the Gulf Coast center.	High GHM MAC

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■ South Ft. Meade Land Management	business	Phosphate and mining	1995	Peace River valley	Mosaic's land vehicle		Active; its officers are Mosaic's own executives.	High SBSFM MOSEX21 MOD
■ South Fort Meade mine	business	Phosphate and mining		Peace River valley	the mine that crossed the county line		Operating; a further roughly 2,000 acre extension south of SR 64 is in federal permitting, posted July 2025.	High PRN12 PERM64 MOS10K
■ The Mosaic Company	business	Phosphate and mining	2004	Peace River valley	the phosphate district's owner	top ten	Operating; three active Florida mines in 2025 and over 210,000 acres in five counties, per its 10-K.	High MOS10K MOSHIST MOSFL MOSEX21 MOD
■ Ona mine project	business	Phosphate and mining	2011	Peace River valley	permitted, not yet mining		Fully permitted; no commissioning of mining is documented by the cutoff.	High MOSONA MOS10K
■ DeSoto mine proposal	business	Phosphate and mining	2018	Peace River valley	the stalled fourth county		Stalled; the county rejects rezoning in 2018 and Mosaic delays its plans.	High WUSF22 MOSDES MOS10K
■ Florida Power & Light	business	Energy and land conversion	1925	Outside the Heartland	the largest single driver of land conversion to energy	top ten	Operating; 15 solar centers and a 1,720 megawatt gas plant across three Heartland counties, with 18 more centers announced in the region in the 2026 plan.	High FPLP TYSP MOD SECNEE
■ Peace River Mitigation Bank	organisation	Energy and land conversion	2001	Peace River valley	wetland credits on the river		Operating; sells credits in the Peace River subbasin under a permanent conservation easement.	Medium EIP1
■ Florida Panther Conservation Bank	organisation	Energy and land conversion	2007	The Glades	the first panther habitat bank in the nation, as reported		Operating; the family of banks covers about 2,500 acres approved by the US Fish and Wildlife Service.	Medium FPCB LCHAN
■ DeSoto Next Generation Solar Energy Center	business	Energy and land conversion	2009	Peace River valley	the first utility scale solar plant in the region		Operating since October 2009.	High FPLD OBAMA WDESOTYSP
■ Boran Ranch Mitigation Bank	organisation	Energy and land conversion	2014	Peace River valley	ranchland restored for credit		Operating; sells credits in the Peace River subbasin.	Medium EIP2
■ Citrus Solar Energy Center	business	Energy and land conversion	2016	Peace River valley	operating solar center		Operating; in service December 2016 per the plan's existing facilities schedule.	High TYSP
■ Hammock Solar Energy Center	business	Energy and land conversion	2018	The Glades	operating solar center		Operating; in service March 2018.	High TYSP
■ Wildflower Solar Energy Center	business	Energy and land conversion	2018	Peace River valley	operating solar center		Operating; in service January 2018.	High TYSP
■ Okeechobee Clean Energy Center	business	Energy and land conversion	2019	Okeechobee	the region's largest generator		Operating since March 2019; a 1,720 megawatt combined cycle gas plant.	High TYSP
■ Blue Heron Solar Energy Center	business	Energy and land conversion	2020	The Glades	operating solar center		Operating; in service March 2020.	High TYSP
■ Cattle Ranch Solar Energy Center	business	Energy and land conversion	2020	Peace River valley	operating solar center		Operating; in service March 2020.	High TYSP
■ EAA Reservoir	civic	Energy and land conversion	2020	The Glades	sugar land turned water infrastructure		Under construction; the 6,500 acre stormwater treatment area is complete in January 2024 and the 10,500 acre reservoir is targeted for 2029 after a July 2025 acceleration.	High SFWMDE SB10
■ Lakeside Solar Energy Center	business	Energy and land conversion	2020	Okeechobee	operating solar center		Operating; in service December 2020.	High TYSP
■ Okeechobee Solar Energy Center	business	Energy and land conversion	2020	Okeechobee	operating solar center		Operating; in service May 2020.	High TYSP
■ Florida Wildlife Corridor Act	event	Energy and land conversion	2021	Outside the Heartland	the legal frame of the easement counterflow		In force; Senate Bill 976 is signed 30 June 2021.	High FLGOV21 FWCF
■ Fort Drum Solar Energy Center	business	Energy and land conversion	2021	Okeechobee	operating solar center		Operating; in service August 2021.	High TYSP
■ Rodeo Solar Energy Center	business	Energy and land conversion	2021	Peace River valley	operating solar center		Operating; in service May 2021.	High TYSP
■ Ghost Orchid Solar Energy Center	business	Energy and land conversion	2022	The Glades	operating solar center		Operating; in service January 2022.	High TYSP FPL50
■ Highlands County residential wave	event	Energy and land conversion	2022	The Ridge	the first new communities since 2007, as reported		Approvals and sitework proceed on former golf, grove and ranch parcels around Sebring and Avon Park.	Medium HNSG
■ Lykes Fisheating Creek easements	event	Energy and land conversion	2022	The Glades	the ranch under easement		Completed; the 2022 easement covers 6,864 acres and the 2023 board item about 10,464 acres of the Lykes ranch.	High DEPFCE DEPFCE SEAGL
■ Sawgrass Solar Energy Center	business	Energy and land conversion	2022	The Glades	a section of ranchland turned solar		Operating since January 2022.	High FPLS TYSP FPL50
■ Blue Head Ranch conservation easement	event	Energy and land conversion	2023	The Ridge	the corridor reaches the 90 Mile Prairie		Completed; about 1,291 acres acquired in 2023 inside the 43,051 acre Florida Forever project.	High DEPBH FLGOV23
■ Cavendish Solar Energy Center	business	Energy and land conversion	2023	Okeechobee	operating solar center		Operating; in service January 2023.	High TYSP
■ Beautyberry Solar Energy Center	business	Energy and land conversion	2024	The Glades	operating solar center		Operating; in service January 2024.	High TYSP
■ Caloosahatchee Solar Energy Center	business	Energy and land conversion	2024	The Glades	operating solar center		Operating; in service January 2024.	High TYSP

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■ Hawthorne Creek Solar Energy Center	business	Energy and land conversion	2024	Peace River valley	operating solar center		Operating; in service March 2024.	High TYSP
■ Hendry Isles Solar Energy Center	business	Energy and land conversion	2024	The Glades	operating solar center		Operating; in service November 2024.	High TYSP
■ Honeybell Solar Energy Center	business	Energy and land conversion	2024	Okeechobee	operating solar center		Operating; in service November 2024.	High TYSP
■ Prairie Creek Solar Energy Center	business	Energy and land conversion	2024	Peace River valley	operating solar center		Operating; in service January 2024.	High TYSP
■ Woodyard Solar Energy Center	business	Energy and land conversion	2024	The Glades	operating solar center		Operating; in service March 2024.	High TYSP
■ Big Water Solar Energy Center	business	Energy and land conversion	2025	Okeechobee	operating solar center		Operating; in service January 2025.	High TYSP
■ Hog Bay Solar Energy Center	business	Energy and land conversion	2025	Peace River valley	operating solar center		Operating; in service January 2025.	High TYSP
■ Lykes Lake Placid grove easement	event	Energy and land conversion	2025	The Ridge	a dead grove turned habitat		Conveyed in 2025 as reported; the closing date is not stated in the source and is graded accordingly.	Medium HNSLP
■ Speckled Perch Solar Energy Center	business	Energy and land conversion	2025	Okeechobee	operating solar center		Operating; in service January 2025.	High TYSP
■ Vandolah power plant purchase	business	Energy and land conversion	2025	Peace River valley	FPL's first Hardee County asset		Announced; FERC approves the purchase in December 2025 and the existing 672 megawatt gas plant begins serving FPL customers on 1 June 2027 per the plan.	High TYSP
■ Blanketflower Solar Energy Center	business	Energy and land conversion	2026	Peace River valley	announced solar center		Announced in the 2026 Ten Year Site Plan for service in the first quarter of 2029; not on the 2025 roll.	High MOD TYSP
■ Caladium Solar Energy Center	business	Energy and land conversion	2026	The Ridge	announced solar center		Announced for the third quarter of 2029; not on the 2025 roll.	High MOD TYSP
■ Catfish Solar Energy Center	business	Energy and land conversion	2026	Okeechobee	announced solar center		Announced for the third quarter of 2027 on an 837 acre site; not on the 2025 roll.	High MOD TYSP
■ Cocoplum Solar Energy Center	business	Energy and land conversion	2026	The Glades	announced solar center		Announced for the third quarter of 2027 on a 470 acre site; not on the 2025 roll.	High MOD TYSP
■ Dove Solar Energy Center	business	Energy and land conversion	2026	Peace River valley	announced solar center		Announced for the first quarter of 2029; not on the 2025 roll.	High MOD TYSP
■ FPL 2026 Ten Year Site Plan	event	Energy and land conversion	2026	Outside the Heartland	the filing that announces the solar wave		Filed with the Florida Public Service Commission in April 2026.	High TYSP TYSP FS186 MOD
■ Grapefruit Solar Energy Center	business	Energy and land conversion	2026	The Glades	announced solar center		Announced for the third quarter of 2028 on a 554 acre site; not on the 2025 roll.	High MOD TYSP
■ Hancock family Charlie Creek easement	event	Energy and land conversion	2026	Peace River valley	working citrus and cattle land protected		Completed as reported 5 March 2026; more than 1,300 acres protecting over 3 miles of Charlie Creek.	High CIMHAN FS570
■ Hendry Solar Energy Center	business	Energy and land conversion	2026	The Glades	announced solar center		Announced for the first quarter of 2027 on a 641 acre site; not on the 2025 roll.	High MOD TYSP
■ Joshua Creek Solar Energy Center	business	Energy and land conversion	2026	Peace River valley	announced solar center		Announced for the third quarter of 2027 on a 621 acre site; not on the 2025 roll.	High MOD TYSP
■ LaBelle Solar Energy Center	business	Energy and land conversion	2026	The Glades	announced solar center		Announced for the third quarter of 2028 on a 459 acre site; not on the 2025 roll.	High MOD TYSP
■ Ladybug Solar Energy Center	business	Energy and land conversion	2026	Peace River valley	announced solar center		Announced for the first quarter of 2029; not on the 2025 roll.	High MOD TYSP
■ Leafcutter Solar Energy Center	business	Energy and land conversion	2026	Peace River valley	announced solar center		Announced for the first quarter of 2029; not on the 2025 roll.	High MOD TYSP
■ Limpkin Solar Energy Center	business	Energy and land conversion	2026	Peace River valley	announced solar center		Announced for the first quarter of 2029; not on the 2025 roll.	High MOD TYSP
■ Mango Solar Energy Center	business	Energy and land conversion	2026	The Glades	announced solar center		Announced for the third quarter of 2028 on a 658 acre site; not on the 2025 roll.	High MOD TYSP
■ Oak Stone	business	Energy and land conversion	2026	Peace River valley	the county's first master planned community wave		Under construction; lots expected ready by the end of 2026 and first homes by mid 2027, per press.	High YSOAK DDOG
■ Redroot Solar Energy Center	business	Energy and land conversion	2026	The Glades	announced solar center		Announced for the third quarter of 2028 on a 523 acre site; not on the 2025 roll.	High MOD TYSP
■ Sand Gully Solar Energy Center	business	Energy and land conversion	2026	Peace River valley	announced solar center		Announced for the first quarter of 2028; not on the 2025 roll.	High MOD TYSP
■ Shell Creek Solar Energy Center	business	Energy and land conversion	2026	Peace River valley	announced solar center		Announced for the third quarter of 2028; not on the 2025 roll.	High MOD TYSP
■ Tangelo Solar Energy Center	business	Energy and land conversion	2026	Okeechobee	announced solar center		Announced for the first quarter of 2027 on a 748 acre site; not on the 2025 roll.	High MOD TYSP
■ Waxweed Solar Energy Center	business	Energy and land conversion	2026	The Glades	announced solar center		Announced for the third quarter of 2028; not on the 2025 roll.	High MOD TYSP

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■ Lykes Meat Group	business	Processing, packing, cooperatives and markets	1913 to 1996	Outside the Heartland	the packing outlet of the Lykes herds		Sold to Smithfield Foods in 1996.	High LYKH
■ Peace River Packing Company	business	Processing, packing, cooperatives and markets	1928	The Ridge	five generation family packinghouse		Operating; splits output between fresh fruit and processing under the fifth generation of the Black family.	High CFAN2 FNG
■ Clewiston mill and refinery	business	Processing, packing, cooperatives and markets	1929	The Glades	the region's flagship sugar mill		Operating as U.S. Sugar's sole Florida mill, described by the company as the world's largest vertically integrated cane sugar mill and refinery.	High FHS29 USSH
■ Citrus World, Florida's Natural Growers	organisation	Processing, packing, cooperatives and markets	1933	Outside the Heartland	the growers' own juice company		Operating; owned by over 1,100 Florida growers, the third largest orange juice processor in the country as reported in 2023, and the only major brand using exclusively Florida fruit.	High FNH FNG WCW JAX23
■ Okeechobee Livestock Market	business	Processing, packing, cooperatives and markets	1948	Okeechobee	the state's largest cattle auction, as reported		Operating; sales run Mondays and Tuesdays under the Clemons family.	High OLM AGHOFP FDACSLM
■ Bryant Sugar House	business	Processing, packing, cooperatives and markets	1962 to 2007	The Glades	closed U.S. Sugar mill		Closed in 2007; processing consolidates at Clewiston.	High WUSS USSH CLUIB WBRY
■ Glades Sugar House	business	Processing, packing, cooperatives and markets	1962	The Glades	the cooperative's mill		Operating; grinds up to 26,000 tons of cane a day.	High WSCGC SCGCH
■ Peace River Citrus Products	business	Processing, packing, cooperatives and markets	1991	Peace River valley	the Heartland's operating juice plant		Operating; the Arcadia and Bartow plants carry a combined capacity around 20 million boxes.	High JAX23 CFDCP
■ South Central Florida Express	business	Processing, packing, cooperatives and markets	1994	The Glades	the sugar railroad		Operating; 171 miles of shortline from Sebring to Fort Pierce around the south side of the lake, hauling cane to the Clewiston mill.	High WSCFE USSH WHCB
■ ASR Group	business	Processing, packing, cooperatives and markets	1998	Outside the Heartland	the refining and marketing arm		Operating; refines and markets under Domino, C and H and other brands, and describes itself as the world's largest cane sugar refiner, a claim of the company's own.	High ASRH WASR WSCGC ENCF
■ New Hope Power	business	Processing, packing, cooperatives and markets	2005	The Glades	biomass power at Okeelanta		Operating; three biomass boilers rated at a nominal 140 megawatts burn cane fiber.	High DEPOC CLUIO
■ Imperial Sugar Company	business	Processing, packing, cooperatives and markets	2022	Outside Florida	the out of state refining arm of U.S. Sugar		Operating as a U.S. Sugar subsidiary with the Savannah area refinery.	High BB22 LDC FP22 IMPH WIMP
■ Florida Crystals rice mill	business	Processing, packing, cooperatives and markets	2023	The Glades	Florida's only rice mill, as the company reports		Operating; supplies about 90 million pounds of locally grown rice a year.	High FCRM
■ Southeast Milk Inc	organisation	Processing, packing, cooperatives and markets		Outside the Heartland	the dairy marketing cooperative		Operating; its members include the Larson and Rucks families of Okeechobee.	High DHM SEMR
■ Disston purchase and drainage works	civic	Research, extension and industry institutions	1881 to 1896	The Glades	the origin of the drained interior		Historical; the canals begin the opening of the region.	Medium WDIS
■ Hamilton Disston	person	Research, extension and industry institutions		Outside Florida	the man who bought four million acres		Died 1896.	Medium WDIS
■ Florida Department of Agriculture and Consumer Services	civic	Research, extension and industry institutions	1885	Outside the Heartland	the state's agriculture department		Operating; runs the Rural and Family Lands Protection Program that holds easements on working Heartland ranches.	High WFDACS FS570 FDP
■ Florida Southern Railway	organisation	Research, extension and industry institutions	1886 to 1896	Peace River valley	the railroad that made the Peace River towns		Long absorbed; the corridor passes to the Atlantic Coast Line and is lifted in stages.	Medium WFSR FHBW WARC WZS WBG
■ Florida Public Service Commission	civic	Research, extension and industry institutions	1887	Outside the Heartland	the utility regulator		Operating; receives and reviews the ten year site plans.	High WFPSC FS186 TYSPP
■ Great Freeze of 1894 to 1895	event	Research, extension and industry institutions	1894 to 1895	Outside the Heartland	the freeze that pushed citrus south		Historical turning point.	High FDP WPRO
■ Everglades Drainage District	civic	Research, extension and industry institutions	1907 to 1949	The Glades	the state's drainage machine		Defunct; its canals pass to the flood control district of 1949.	High PBCH3 SJH WDRAIN

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■ ACL Haines City Branch	organisation	Research, extension and industry institutions	1912	The Ridge	the railroad that made the Ridge towns		The Sebring to Lake Harbor segment survives as the sugar railroad.	Medium WHCB WSEB WFRO
■ UF/IFAS Extension in the Heartland counties	civic	Research, extension and industry institutions	1914	Okeechobee	the county agents		Operating; every Heartland county maintains an extension office.	High SFYL
■ FEC Kissimmee Valley Line	organisation	Research, extension and industry institutions	1915	Okeechobee	the railroad that made Okeechobee and reached the muck		The northern section is abandoned from 1947; the lake shore trackage joins the sugar rail network.	Medium WKVL LAM4 WBGL
■ UF/IFAS Citrus Research and Education Center	civic	Research, extension and industry institutions	1917	Outside the Heartland	the world's largest citrus research center, as it reports		Operating; the oldest and largest off campus UF/IFAS station.	High CRECU
■ USDA Sugarcane Field Station	civic	Research, extension and industry institutions	1920	The Glades	where Florida's cane varieties are bred		Operating; the CP cultivars occupy over 90 percent of Florida cane acreage, per USDA.	High ARSCP PBCH1 WCP
■ Moore Haven and Clewiston Railway	organisation	Research, extension and industry institutions	1921 to 1944	The Glades	the railway that built a town		Absorbed; the corridor lives on inside the sugar railroad.	Medium WSCFE WCLE
■ UF/IFAS Everglades Research and Education Center	civic	Research, extension and industry institutions	1921	The Glades	the station that unlocked the muck		Operating; a 700 acre research farm for sugarcane, rice, sod and winter vegetables.	High EREC BGH WEDGH
■ Seaboard Air Line, Florida Western and Northern	organisation	Research, extension and industry institutions	1925	The Ridge	the boom railroad		The corridor survives as the CSX and Amtrak route.	Medium WFWN WSEB
■ Hurricanes of 1926 and 1928	event	Research, extension and industry institutions	1926 to 1928	The Glades	the storms that built the dike		Historical; over 3,000 dead across the two storms.	High WHHD BGH WMH WBGL
■ Arcadia All-Florida Championship Rodeo	event	Research, extension and industry institutions	1928	Peace River valley	Florida's oldest rodeo, as described		Operating; the 99th annual March edition runs in 2026.	High FHBP DCHS ARDO WARC
■ Herbert Hoover Dike	civic	Research, extension and industry institutions	1932	The Glades	the wall the hurricanes built		Operating; the 143 mile dike remains under Army Corps rehabilitation, with over 870 million dollars invested since 2001.	High WHHD USACE PBCH1
■ US Army Corps of Engineers, Jacksonville District	civic	Research, extension and industry institutions	1932	Outside the Heartland	operator of the dike		Operating; rehabilitates the Herbert Hoover Dike around the lake.	High USACE WHHD
■ Florida Cattlemen's Association	organisation	Research, extension and industry institutions	1934	Outside the Heartland	the ranchers' association		Operating; the Heartland counties are among its strongholds.	High FCAL FLHSC
■ Florida Department of Citrus	civic	Research, extension and industry institutions	1935	Outside the Heartland	the state's citrus marketing arm		Operating; the nine member Florida Citrus Commission governs the industry's marketing order.	High FDOCH WFDOC
■ Highlands County Fair	event	Research, extension and industry institutions	1937	The Ridge	the county's agricultural fair		Operating; the 2025 edition is billed as the 89th annual fair.	High STHF HNSF
■ Florida Farm Bureau and the county farm bureaus	organisation	Research, extension and industry institutions	1941	Outside the Heartland	the general farm organization		Operating; county farm bureaus organize the region's growers and ranchers.	High FFBH CBC DDC
■ UF/IFAS Range Cattle Research and Education Center	civic	Research, extension and industry institutions	1941	Peace River valley	the ranchers' station		Operating; 2,840 acres and about 700 head at Ona.	High RCREC IFASCR
■ Florida Fruit & Vegetable Association	organisation	Research, extension and industry institutions	1943	Outside the Heartland	the specialty crop association		Operating; serves the grower shipper community across vegetables, citrus, sugarcane and sod.	High FFVA WRUTH
■ Everglades Agricultural Area	civic	Research, extension and industry institutions	1948	The Glades	the drained half million acres		In place; about 700,000 acres of muck land, roughly 500,000 controlled by sugar companies as reported.	High WEAA DEPEFA SB10
■ Florida Citrus Mutual	organisation	Research, extension and industry institutions	1948	Outside the Heartland	the growers' trade association		Operating; represents the state's citrus growers through the greening era.	High CIMFCM FCMA LMH
■ South Florida Water Management District	civic	Research, extension and industry institutions	1949	Outside the Heartland	the water manager of the lake and the Glades		Operating; the oldest and largest of the five districts, holding former Talisman and U.S. Sugar land.	High SFWMDH BNO10 CWH97 DEPEFA SFWMD5
■ UF/IFAS Southwest Florida Research and Education Center	civic	Research, extension and industry institutions	1958	Outside the Heartland	the station serving Hendry and Glades growers		Operating; serves Collier, Charlotte, Glades, Hendry and Lee counties.	High SWFREC
■ Florida Sugar Cane League	organisation	Research, extension and industry institutions	1960	The Glades	industry association of the cane growers		Operating as the industry party to the Canal Point breeding agreement.	High ARSCP
■ Southwest Florida Water Management District	civic	Research, extension and industry institutions	1961	Outside the Heartland	the water manager of the Ridge and the Peace		Operating; the district reaches Polk and Highlands counties.	High SWFH

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■ Freezes of 1962 to 1989	event	Research, extension and industry institutions	1962 to 1989	Outside the Heartland	the freezes that finished the move		Historical turning point.	High FDP1 FCMFZ ENCD
■ Speckled Perch Festival	event	Research, extension and industry institutions	1965	Okeechobee	the lake fishery's festival		Operating; Okeechobee Main Street runs it on the second weekend of March.	High LAM6 OKMS
■ Swamp Cabbage Festival	event	Research, extension and industry institutions	1966	The Glades	the river town's festival		Operating; held the last full weekend of February.	High EVSC FRFL WLAB
■ Central Florida Regional Planning Council	civic	Research, extension and industry institutions	1974	Outside the Heartland	the Heartland's planning council		Operating; serves DeSoto, Hardee, Highlands, Okeechobee and Polk counties.	High CFRPC
■ Black Gold Jubilee	event	Research, extension and industry institutions	1978	The Glades	the muck harvest festival		Operating; the spring jubilee closes a month of community events.	High BGJ WBGL
■ Clewiston Sugar Festival	event	Research, extension and industry institutions	1986	The Glades	the harvest party		Operating; recent editions draw crowds near 23,000, as the city reports.	High SCFH SCGCH
■ Florida Department of Environmental Protection	civic	Research, extension and industry institutions		Outside the Heartland	the nutrient regulator		Operating; its basin management action plans bind agriculture across the lake watershed.	High DEPBMAP DEPBH
■ Lake Placid Caladium Festival	event	Research, extension and industry institutions	1990	The Ridge	the bulb capital's festival		Operating; the late July festival runs with field bus tours under the chamber of commerce.	High CALH CFAN3 WLP
■ Florida Cracker Trail ride	event	Research, extension and industry institutions		Peace River valley	the drive remembered		Operating; the ride crosses Hardee, Highlands and Okeechobee counties each February.	High WCTR HERCT LONCT
■ UF/IFAS Gulf Coast Research and Education Center	civic	Research, extension and industry institutions		Outside the Heartland	home of the caladium breeding program		Operating; the program reaches its 50th and 51st cultivars in 2024 reporting.	High GHM MAC
■ US Fish and Wildlife Service	civic	Research, extension and industry institutions		The Ridge	the federal easement holder on the Ridge		Operating; holds the 2025 easement over the former Lykes grove at Lake Placid.	Medium HNSLP
■ Sour Orange Festival	event	Research, extension and industry institutions	2010	The Glades	the winter fixture of the lake's west side		Operating; the third Saturday in January.	High VG SWFO
■ Nicodemus Slough water project	civic	Research, extension and industry institutions	2014	The Glades	water storage on ranch land		Operating; stores up to 34,000 acre feet on 15,858 acres of eastern Glades County.	High LYKN SFWMDN
■ Florida Heartland Economic Region of Opportunity	organisation	Research, extension and industry institutions	2016	Okeechobee	the region's own economic development voice		Operating; markets the six counties and the Glades cities as the South Central Rural Area of Opportunity.	High FHERO CIQF FREDA FS288 SSMAG
■ Brighton Valley water project	civic	Research, extension and industry institutions	2020	The Glades	stormwater storage on the ranch		Operating; manages about 95,000 acre feet of stormwater a year on 8,143 acres.	High LYKB
■ USDA and the National Agricultural Statistics Service	civic	Research, extension and industry institutions		Outside Florida	the counters of record		Operating; the Census of Agriculture and the citrus inventory are the region's independent checks.	High NASSFL AGCFL NASS24 AGC22 CDL
■ Florida Blueberry Growers Association	organisation	Research, extension and industry institutions		Outside the Heartland	the blueberry growers' association		Operating; the south central district holds about a quarter of state blueberry acreage.	High FBGA EDISB
■ DeSoto County Watermelon Festival	event	Research, extension and industry institutions		Peace River valley	the invisible crop's public day		Operating; the 2025 edition runs 12 April at the Turner Agri-Civic Center.	High EVWM VDWDM AGC22
■ Fort Meade	town	Towns and cities	1849	The Ridge	oldest city in Polk County		Operating city, population 5,100 at the 2020 census; reported in the module's optional Polk extension.	High WFM WFSR CFAN2
■ Arcadia	town	Towns and cities	1886	Peace River valley	DeSoto County seat, cattle and citrus town		Operating county seat, population 7,420 at the 2020 census.	Medium WARC WFSR DCHS
■ Avon Park	town	Towns and cities	1886	The Ridge	oldest city in Highlands County		Operating city, population 9,658 at the 2020 census.	High AVP WAVP WHCB WFWN
■ Bowling Green	town	Towns and cities	1886	Peace River valley	citrus and phosphate town		Operating city, population 2,405 at the 2020 census.	Medium WBG WFSR
■ Zolfo Springs	town	Towns and cities	1886	Peace River valley	Peace River crossing of the Cracker Trail		Operating town, population 1,737 at the 2020 census.	Medium WZS WFSR
■ LaBelle	town	Towns and cities	1895	The Glades	Hendry County seat on the Caloosahatchee		Operating county seat, population 4,966 at the 2020 census.	Medium WLAB WHEN
■ Wauchula	town	Towns and cities	1902	Peace River valley	Hardee County seat		Operating county seat, population 4,900 at the 2020 census.	Medium WWAU FHBW WFSR
■ Canal Point	town	Towns and cities	1909	The Glades	USDA sugarcane station community		Operating unincorporated community, population 344 at the 2020 census.	High WCP PBCH1 ARSCP
■ George E. Sebring	person	Towns and cities		The Ridge	the pottery man who drew a circle		Died 1927.	Medium WSEB
■ Sebring	town	Towns and cities	1912	The Ridge	Highlands County seat, the City on the Circle		Operating county seat, population 11,379 by the 2022 estimate.	High WSEB SEBCH WHCB

NAME	TYPE	LAYER	YEARS	HUB REGION	ROLE	TOP TEN	STATUS AS OF CUTOFF	CONFIDENCE AND SOURCES
■ James A. Moore	person	Towns and cities		The Glades	the Seattle promoter of the lakeshore		Left the town within years of founding it.	Medium WMH
■ Moore Haven	town	Towns and cities	1915	The Glades	Glades County seat on the Caloosahatchee waterway		Operating county seat, population 1,566 at the 2020 census.	Medium WMH JMFS WDIS
■ Okeechobee	town	Towns and cities	1915	Okeechobee	Okeechobee County seat, cattle and lake town		Operating county seat, population 5,254 at the 2020 census.	Medium WOKE WOKC LAM4 WKVL
■ Clewiston	town	Towns and cities	1920	The Glades	America's Sweetest Town		Operating city, population 7,327 at the 2020 census, headquarters town of U.S. Sugar.	High WCLE WSCFE USSH
■ Frostproof	town	Towns and cities	1921	The Ridge	Ridge extension citrus town		Operating city, population 2,877 at the 2020 census; reported in the module's optional Polk extension, not the six county core.	High WFRO CIMFCM LMH
■ Pahokee	town	Towns and cities	1922	The Glades	lake shore sugar town		Operating city, population 5,524 at the 2020 census.	Medium WPAH JMFS WKVL
■ Lake Placid	town	Towns and cities	1925	The Ridge	the Caladium Capital of the World, as reported		Operating town, population 2,360 at the 2020 census.	High WLP CALH
■ Melvil Dewey	person	Towns and cities		The Ridge	the renamer of Lake Stearns		Died 1931.	Medium WLP
■ Belle Glade	town	Towns and cities	1928	The Glades	Muck City; Her Soil is Her Fortune		Operating city, population 16,698 at the 2020 census, the largest of the Glades farm towns.	High WBGL BGH WKVL
■ South Bay	town	Towns and cities	1941	The Glades	the Crossroads of South Florida		Operating city, population 4,860 at the 2020 census.	Medium WSBY PBCH2 JMFS
■ Bryant	town	Towns and cities	1962 to 2016	The Glades	demolished sugar mill town		The community no longer exists; the federal government takes control of the site in 2011 and the town is demolished in 2016.	Medium WBRY WUSS
■ King Ranch	business	Outside the Heartland	1853	Outside Florida	the Texas ranch in the Florida land		Operating; its Florida arms run the largest juice orange operation in the United States, as the company reports, and a 20,000 acre EAA farm.	High WKR KRT KRC KRF KRCH
■ Atlantic Coast Line Railroad	business	Outside the Heartland	1902	Outside the Heartland	the system behind the branches and the land company		Gone as a corporate entity; its land subsidiary becomes Alico.	High ALHIST WFSR WHCB
■ Coca-Cola and Minute Maid	business	Outside the Heartland	1945	Outside Florida	the grove owner that left		Out of Florida groves and plants; its brands are made under contract.	High KRCH JAX23 WMM CFDCP
■ Anthony Rossi	person	Outside the Heartland		Outside the Heartland	the inventor of chilled orange juice at scale		Died 1993.	Medium WROSSI
■ Tropicana	business	Outside the Heartland	1947	Outside the Heartland	the biggest buyer Florida fruit ever had		Operating under Tropicana Brands Group; the Alico agreement ends in May 2025.	High WTROP JAX23 ALSEC3 AL10K
■ NextEra Energy	business	Outside the Heartland	1984	Outside the Heartland	FPL's parent		Operating; one of the largest electric utility holding companies in the United States.	High SECNEE NEEA FPLP WNEE
■ Cutrale Citrus Juices USA	business	Outside the Heartland	1996	Outside the Heartland	the Brazilian juice giant's Florida arm		Operating; the Auburndale plant is the state's second largest juice producer, as reported.	High WCUT SBCUT JAX23 FAS26
■ Farm Credit of Florida	business	Outside the Heartland		Outside the Heartland	the region's agricultural lender		Operating; 13 offices serve 36 counties.	High FCFL FCFLA
■ McDonald's	business	Outside the Heartland		Outside Florida	the soft serve and orange juice buyer		Operating; two documented Heartland supply lines reach it.	High MCD CFDCP